

Board of Directors Report

Proposal for the re-election of Ana Cristina Peralta Moreno as an independent director

February 2024

1. Introduction

In accordance with Articles 3 and 17.1.c) (i) of the Regulations of the Board of Directors of Banco Bilbao Vizcaya Argentaria, S.A. (hereinafter, “**BBVA**” or the “**Bank**”), and in compliance with Article 529 *decies* of the Spanish Corporate Enterprises Act, the Board of Directors is responsible for proposing to the General Shareholders' Meeting the re-election of directors, at the proposal of the Appointments and Corporate Governance Committee when these are independent.

Accordingly, BBVA's Regulations of the Board of Directors, in compliance with the Spanish Corporate Enterprises Act, also states that proposals by the Appointments and Corporate Governance Committee must always be accompanied by a supporting report from the Board of Directors assessing the skills, experience and merits of the proposed candidate, which will be attached to the minutes of the General Shareholders' Meeting or the Board of Directors itself.

In order to comply with the above, the Bank's Board of Directors has prepared this report, which accompanies the proposal to re-elect Ana Cristina Peralta Moreno as a member of the Bank's Board of Directors as an independent director, submitted to BBVA's Annual General Shareholders' Meeting (hereinafter the “**Report**”).

2. Re-election proposal

In preparing this report, the Board of Directors has assessed the proposal of BBVA's Appointments and Corporate Governance Committee (hereinafter, the “**Committee**”), formulated in accordance with the provisions of article 529 *decies*, paragraph 4 of the Corporate Enterprises Act and article 3 of the Bank's Regulations of the Board of Directors, after having carried out an analysis of the structure, size and composition of the corporate bodies, in order to ensure that they are adequate for the performance of their duties and that they meet the needs of such bodies at all times and that the Board, as a whole, has the appropriate knowledge, skills and experience to be able to understand the business, activities and main risks of BBVA and its Group, and thus ensure its effective capacity to perform its duties in the best interests of the Company.

This analysis is carried out within the framework of the progressive and orderly refreshment of the corporate bodies carried out by the Board, by virtue of which persons with different profiles and experiences are brought in to increase diversity, as well as to ensure an appropriate rotation of the members of the Board of Directors.

In conducting this analysis, the following matters were taken into consideration:

- BBVA's corporate governance system, based on: (i) an appropriate composition of the Board of Directors and its committees; (ii) a clear distribution of functions among the corporate bodies, and between these and Senior Management; and (iii) robust decision-making processes and supervision and control of all activity carried out at the executive level, relying to such end on a reporting model that provides the corporate bodies with complete, integral, adequate and consistent information for the performance of their duties;
- the fact that the term of office established in the bylaws of a significant number of the Bank's current directors will expire during 2024, with consideration also being given to the independence, age, length of service and other circumstances of each of them; and

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- the composition of the Board of Directors, in order to be able to identify those areas and capabilities that should be supplemented or strengthened in order to continue to have the composition of the corporate bodies that best suits the Bank's current needs;
- all of the above, taking into account prevailing regulatory requirements and the forecasts and objectives with regard to the structure, size and composition of the Board, set out in the Regulations of the Corporate Bodies and the BBVA Board of Director's Selection, Suitability and Diversity Policy (the "**Selection Policy**").

Moreover, it has been noted that, as a result of the annual refreshment process carried out by the Bank's corporate bodies, the Board has 15 directors, of whom:

- 13 directors qualify as "non-executive", representing a large majority (87%) of the Board, of whom 10 have "independent" status, representing 67% of the Board members;
- the Board has six female directors, thus meeting the target of 40% representation of women set by the Committee itself and set out in the Selection Policy;
- in the last four years, five new directors have joined the Board, four of them qualifying as "independent"; and
- directors have an average length of service on the Board of approximately seven years.

It was also assessed the robust and effective structure of the Board, which includes the support of the committees, based on an appropriate distribution of functions, thus enabling the Board to perform all of the duties assigned to it.

Furthermore, it has been found that the size of the Board, in compliance with the provisions of the Company's Bylaws and the Spanish Code of Good Governance of Listed Companies, is appropriate in view of the structure and composition of the Board's committees, which requires an additional level of dedication from the directors who sit on them. In this regard, it has confirmed that independent directors contribute to a suitable composition of both the Board of Directors and its committees, particularly those that support the Board in its supervision and control functions. These Committees must have a significant number of independent directors, from among which the chairs of these committees must also be appointed.

On the other hand, the analysis in which this proposal for re-election is framed has taken into account the areas and matters that are of particular relevance to the functions entrusted to the corporate bodies, especially the Group's current and future activities, business and strategy.

To this end, the corporate bodies have relied, among other things, on a "skills and diversity matrix" of the Board of Directors, which is prepared as a result of the aggregation of the data and skills of BBVA directors on the basis of the information provided by them and a review in which the Appointments and Corporate Governance Committee contributes its expert judgment in gauging the skill levels of each director and of the Board as a whole. This skills matrix combines information from the directors on the areas, sectors and subjects that are of particular relevance to the Group's strategy and activities, and the directors' professional experience and previous track record in various areas, both domestically and internationally.

Thus, it has been possible to verify that the Board has a suitable composition, comprising people with different profiles, knowledge and professional experience. It is also diverse in terms of gender

and nationality. In addition, the Board has a high number of independent directors, with a level of dedication and participation that has made it possible for the Bank's corporate bodies to perform their functions in a fully satisfactory manner.

This suitable composition of the Board has been the outcome of a process of gradual and ongoing refreshment process that has been taking place over many years. Individuals have been appointed who have strengthened the skills, knowledge and experience of the Board in areas of particular significance for the Bank's strategy, business and activities.

In this regard, the Board currently comprises directors with diverse experience on the Board itself, combining recently appointed members with others who have experience in the corporate bodies, and who have significant knowledge of the strategy, business, activities and culture of the Group, as well as of the operational dynamics and working culture of the corporate bodies.

As such, these directors with experience on the Board facilitate the progressive refreshment process of the corporate bodies, which involves appointing new members with lesser knowledge of the Bank, without affecting the Board's proper functioning, facilitating the flexible and efficient appointment of new directors to the working dynamics of the corporate bodies, and ensuring the proper performance of their duties at all times.

Lastly, as part of its analysis, the Committee has taken into account the operation and performance of the corporate bodies, noting that the directors had shown great dedication to the Bank, an ability to adapt and be flexible in response to prevailing circumstances, and deep knowledge of the environment and the Group, which has ultimately allowed the corporate bodies to carry out the functions entrusted to them.

As a result of the review performed and described above, it has been concluded that the Board, as a whole, has an adequate and diverse composition, and complies with the objectives contemplated in the applicable regulations, in its own Regulations and in the Selection Policy. The Committee notes that there is an appropriate balance between the different categories of directors, with a large majority of non-executive directors (13 out of a total of 15 directors) and independent directors (10 out of 15, which exceeds the target set out in the Selection Policy of having at least 50% independent directors). In addition, there is a level of gender diversity that meets the objectives undertaken by the Board and is in line with best practices (women represent 40% of the members of the Board). The Board also has a wide diversity of skills, knowledge and experience, both national and international.

Notwithstanding the above, the Board, with the support of the Appointments and Corporate Governance Committee keeps fostering the progressive refreshment process of the Board, in order to continue strengthening its composition with individuals that complete the knowledge and experience of its members at all times and allow BBVA's corporate bodies to have the most suitable composition for the best performance of their duties.

In view of the foregoing, the Committee has agreed to propose to the Board of Directors so that it may propose to the General Shareholders' Meeting of the Company, the re-election of Ms. Peralta as member of the Board of Directors, for the Bylaw mandated period of three years, with the status of independent director of the Bank.

3. Skills, experience and merits

The Board of Directors has assessed, for the issuance of this Report, as established in the applicable regulations, the skills, experience and merits, as well as the knowledge of Ms. Peralta, for which purpose it has analyzed her curriculum vitae, which is attached to this Report as an **Appendix**, as well as the director's activity in the corporate bodies in the years during which she has served as a member of the Board.

The Board highly values her training and excellent professional experience gained prior to her appointment to the Bank's Board of Directors, as well as in relation to her current positions outside the Bank.

It should be noted that Ms. Peralta has a degree in Economics and Business Administration, a Master's Degree in Economic-Financial Management, and has held various positions of great responsibility in various entities in the financial sector during her professional career, having led areas of great importance in the banking sector.

It should be noted that, in recent years prior to her joining the BBVA Board of Directors, Ms. Peralta was Chief Risk Officer and member of the Management Committee of Bankinter (2004-2008), Chief Risk Officer and member of the Management Committee of Banco Pastor (2008-2011), Senior Advisor at Oliver Wyman Financial Services (2012-2018), as well as independent director of Banco Etchevarría, Deutsche Bank, SAE and Grupo Lar Holding Residencial.

Since her appointment to the BBVA Board of Directors on March 16, 2018, Ms. Peralta has demonstrated that she has extensive knowledge of the Bank's strategy, business, activities, risks, regulatory and statutory environment and culture, from the different perspectives that are subject to analysis by the corporate bodies; it is noteworthy that she is currently a member of the Audit Committee and Remuneration Committee.

Furthermore, in the years in which she has been part of the Bank's corporate bodies, Ms. Peralta has brought to them her extensive knowledge and experience, displaying great dedication and availability in the performance of her duties, and carrying out her role with objectivity and independence of judgement, thus contributing to the proper functioning and performance of the corporate bodies.

Moreover, Ms. Peralta is aligned with the Bank's culture and values, thus facilitating their dissemination both to the Group's executives who interact with the corporate bodies, as well as to new members of the Board of Directors. Along this, she has helped to ensure that the progressive refreshment process of the Board runs smoothly, making her knowledge and experience regarding the functioning and work culture of the corporate bodies available to new directors.

Further, the re-election of Ms. Peralta as an independent director of BBVA would contribute directly to the achievement of the objectives set out in the Selection Policy, particularly (i) that non-executive directors must represent an ample majority over executive directors and that the number of independent directors must be at least 50% of the total number of directors; and (ii) that every effort should be made to have at least 40% of female directors.

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All of the foregoing is of particular importance for the proper performance of the duties entrusted to the corporate bodies in their decision-making capacity and role in supervising and controlling the Bank's strategy, business, activities and risks.

Based on the analysis performed by the Appointments and Corporate Governance Committee, the Board of Directors has assessed Ms. Peralta's compliance with the suitability requirements established in the applicable regulations for holding the position of BBVA Board member, concluding that Ms. Peralta has recognized commercial and professional repute, has adequate knowledge and experience to perform his duties and is in a position to exercise good governance of the entity; and meets the conditions to be considered as an independent director.

4. Conclusion

Consequently, the Board considers that Ms. Peralta is qualified to be a member of the Bank's Board of Directors and, in particular, has the competence, experience and merits, as well as the knowledge required for the performance of her duties.

As a result of the foregoing, taking into account the proposal issued by the Bank's Appointments and Corporate Governance Committee, the Board of Directors has agreed to propose to the General Shareholders' Meeting of BBVA, the re-election, as an independent director of the Bank's Board of Directors, of Ana Cristina Peralta Moreno, for the Bylaw-mandated term of three years.

To this end, the Board of Directors issues this Report, in light of the requirements established by Article 529 decies of the Spanish Corporate Enterprises Act.

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Appendix: *curriculum vitae*

Ana Peralta Moreno Director

Born in 1961

Spanish national

Degree in Economic and Business Sciences by the Universidad Complutense de Madrid
Master in Financial Management at the CEF (Madrid, Spain); Program for Management Development (PMD) at Harvard Business School; and Senior Management Program (PADE) at IESE

Professional background:

1989-1990 Spanish Commercial Office in London, ICEX

Bankinter

1990-1994 Analyst at the Risks Area

1994-1998 Director of Asset Transactions. SME Division

1999-2002 Director of the Internet Office

2002-2004 Director of the Chair's Office

2004-2008 Chief Risk Officer. Member of the Management Committee

Banco Pastor

2008-2011 General Director of Risks. Member of the Management Committee

Other positions:

2012-2018 Senior Advisor at Oliver Wyman Financial Services

2013-2014 Independent Director at Banco Etcheverría

2015-2018 Independent Director at Deutsche Bank, SAE

2017-2018 Independent Director at Grupo Lar Holding Residencial S.A.U.

Since 2016 Independent Director at Greenergy Renovables, S.A.

Since 2019 Independent Director at Inmobiliaria Colonial, SOCIMI, S.A.

Since 2019 Member of the Professional Board of ESADE

She was appointed director of BBVA on 16 March 2018.