

# Acquisitions of State National Bancshares and Texas Regional Bancshares

Creating a leading franchise in the fast growing Texas market





June 13<sup>th</sup>, 2006



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## **Terms of the transactions**

	Texas Regional Bancshares Inc. (1)	State National Bancshares Inc. (2)	
Transaction consideration:	100% cash	100% cash	
Aggregate purchase price:	US\$ 2,164 m	US\$ 480 m	
Purchase price per share:	US\$ 38.90 (3)	US\$ 38.50	
Financing:	BBVA's internal resources		
Multiples:	P/BV: 3.3x	P/BV: 2.2x	
	P/E06e: 22.5x	P/E06e: 22.7x	
Expected Closing:	4Q 2006	1Q 2007	

<sup>(1)</sup> From now on TRB. (2) From now on SNB. (3) Up to a maximum US\$39 under certain conditions



## Price paid in line with market precedents

	SNB	TRB	Comparable transaction median (1)
Historic PER	24.4x	24.3x	28.4x
Price / BV	2.2x	3.3x	3.5x
Total deposit premium (2)	28%	31%	26%

#### Notes:

- 1. Texas bank transactions with announced deal value greater than \$100m since 2005
- 2. Total deposit premium calculated as (Aggregate Purchase Price Tangible Common Equity)/Total Deposits

# An important step in building out BBVA's platform in the US



# Bancomer Transfer Services

- Reinforcing leadership in Mexico & Latam
- Opening new pathways from USA to China, India, Philippines...

# BBVA Bancomer USA

- First phase of branch openings completed
- Initiating pilot phase

# Laredo National Bancshares

- BBVA organization in place
- First marketing initiatives taken
- Branch expansion plan approved



#### **Transaction Rationale**

- 1 Create a leading franchise in the high growth Texas market
- 2 Perfect fit with BBVA strategy
- 3 SNB & TRB: profitable, growing franchises with strong ties to their local communities
- 4 Accretive transaction
- **5** Attractive financing
- 6 Shifting economic capital to core banking assets

# **Creating a leading franchise in Texas**



# State National Bancshares Inc.

- Significant presence in Texas borders and N. Mexico
- Strong presence in Dallas/Ft.
   Worth
- Hispanic and general market footprint

# Texas Regional BancsharesInc.

- Very attractive market share positions along the border
- Strong presence in East Texas, Valley and Houston
- Hispanic and general market footprint

# Laredo National Bancshares Inc.

- Strategic focus on 2<sup>nd</sup> generation Mexican customers
- International and Retail Banking capabilities

BBVA Bancomer: largest bank in Mexico, ability to leverage dominant Mexican corporate and SME's presence

#### **BBVA USA**

- Leading cross-border bank in US with a strong commercial and HNW customer base.
- High growth potential in retail banking business
- BBVA USA takes a tremendous step forward in increasing its distribution capabilities, enhancing its customer base and platform size



# A Texas banking franchise with critical mass...

(\$ m)	LNB	TRB	SNB	Combined
Assets	4,256	6,634	1,693	12,583
Loans	2,052	4,105	1,095	7,252
Deposits	3,144	5,607	1,383	10,134
Earnings (1)	35	96	21	152
Branches	45	77	44	166

# ... propelling BBVA USA to #1 Regional Bank



#### in Texas

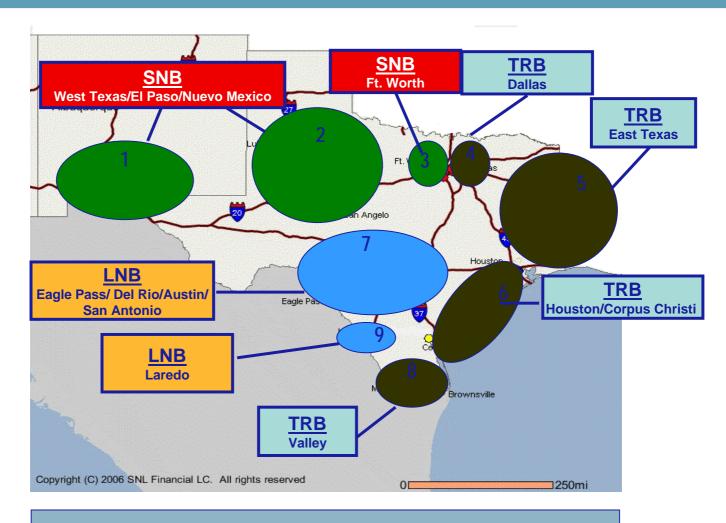
#### Pro-forma BBVA USA will have a leading market share in Texas

- #1 in deposit market share among Regional Banks
- #4 in deposit market share overall

Top 10 Deposit Market Share in Texas			
		Deposits	Market
Rank Institution	Branches	\$bn	share, %
1. JP Morgan	419	67.0	21.6
2. Bank of America	490	40.6	13.1
3. Wells Fargo	554	24.8	8.0
BBVA USA	156	9.2	3.0
4. Cullent/Frost	108	8.9	2.9
5. Compass	167	8.4	2.7
6. Washington Mutual	217	8.0	2.6
7. Wachovia	149	7.0	2.3
8. Temple-Inland	97	6.5	2.1
9. Texas Regional Banc.	77	5.2	1.7
10. Zions Bancorp.	83	5.1	1.6
16. Laredo Nat. Banc.	45	2.9	0.9
32. SNB	34	1.2	0.4

## A unique network, serving the communities along the Mexican border





Strong complementary of branch networks

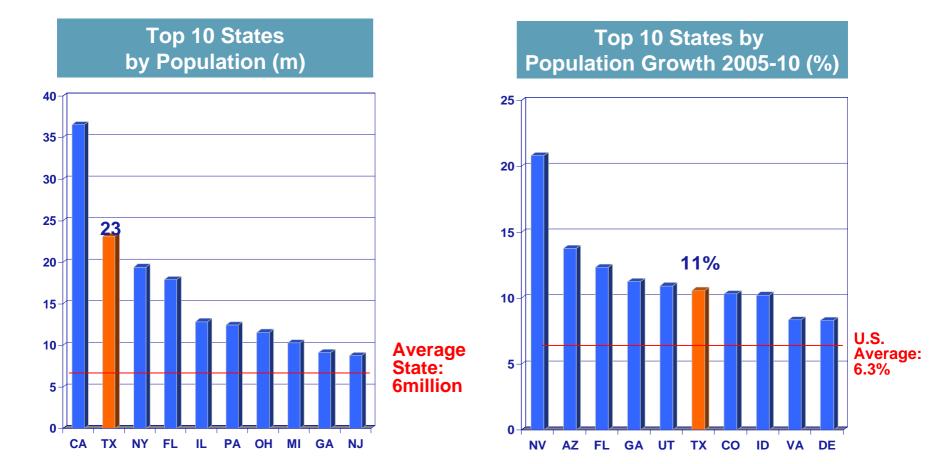


# Texas is an attractive banking market

- Stand-alone, Texas would be the 8<sup>th</sup> largest economy in the world
  - \$850bn economy, growing faster than the U.S. average (Spain: \$904 bn)
  - Positive demographic growth
- Ranks 6<sup>th</sup> among states in projected population growth between 2005-2010
  - 2.4 mm new Texans over the next five years
  - Population of Hispanic origin represents 31% of total population,
     growing at 2% annually which is twice as fast as the US average
- Diversified economy with sectors in energy, finance, healthcare, technology, shipping and transportation
  - 38 Fortune 500 companies are headquartered in Texas
- Texas employment growth has exceeded the U.S. average over the last 15 years
  - Texas economy has created approximately 555,000 jobs since March 2003. Low unemployment at 5.1%



# Texas: a large, fast growing state



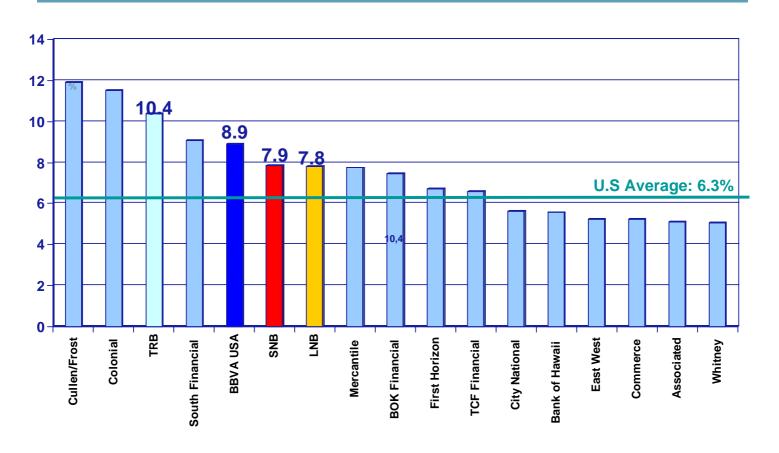
Texas is 2nd largest state in the U.S. with over 23 million people Growing almost twice as fast as the U.S. average

Source: SNL

# BBVA USA will enjoy one of the most attractive demographic footprints in U.S. banking



#### **Top 20 Regional Banks by Projected '05-'10 Population Growth (%)**



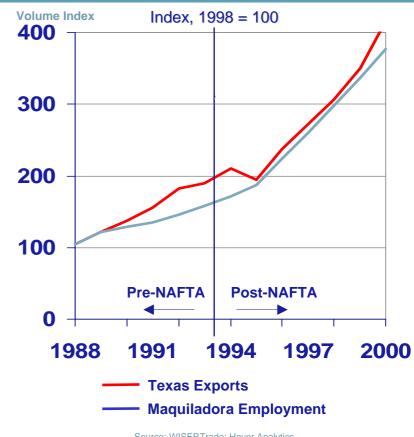
### **BBVA**

#### The importance of trade in the Texas border area



- By 2005, Mexico received more than 38% of Texas' exports
- \$34 bn imports from Mexico (3.6% of Texas GDP)
- \$50 bn exports to Mexico (5.3% of Texas GDP)

#### Texas Exports to Mexico and Maquiladora **Employment: Pre- and Post-NAFTA**



Source: WISERTrade; Haver Analytics

Increasing economic activity related to trade with Mexico has spurred exports and job growth

# State National Bancshares Inc. and Texas Regional BBVA Bancshares Inc.

#### **SNB**

- √ Founded in 1996
- √ Headquarter: Fort Worth, Texas
- **√ 640 Employees**
- √ 44 branches
- ✓ Presence in Dallas-Fort Worth, El Paso,New México
- ✓ Top 5 in El Paso (TX) with 7% share;#1 in Ruidoso (NM), with 25% share
- **✓ Population growth of 7.9%**
- √ Focus on SMEs, low cost deposit base

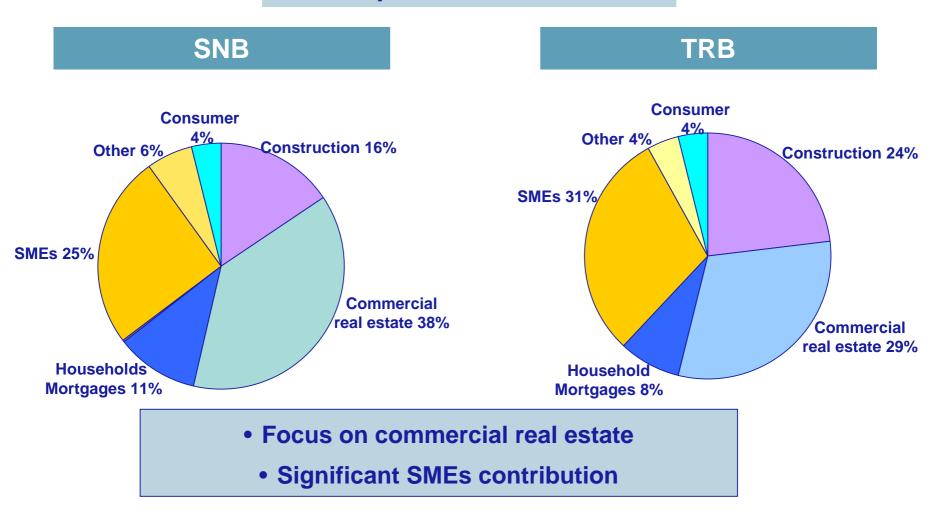
#### TRB

- √ Founded in 1981
- √ Headquarter: McAllen, Texas
- √2,002 Employees
- √ 77 branches
- ✓ Presence in Texas borders and Houston area
- ✓ Leader in Rio Grande Valley (border)
- **✓ Population growth of 10.4%**
- √ Focus on SMEs and commercial real estate



# Well diversified, low risk loan portfolio

#### Loan portfolio breakdown







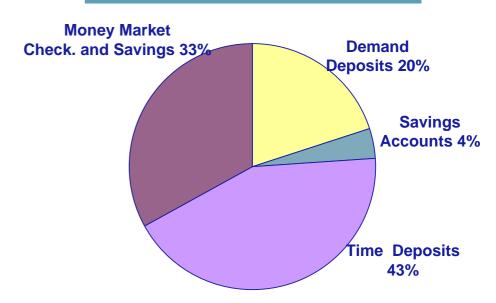
#### **Customer deposits breakdown**

#### **SNB**

# Time deposits 25% Demand deposits 36% Saving accounts 39%

- A low cost deposit base structure
- Close to 75% are low cost deposits
- Deposit cost: 1.3%

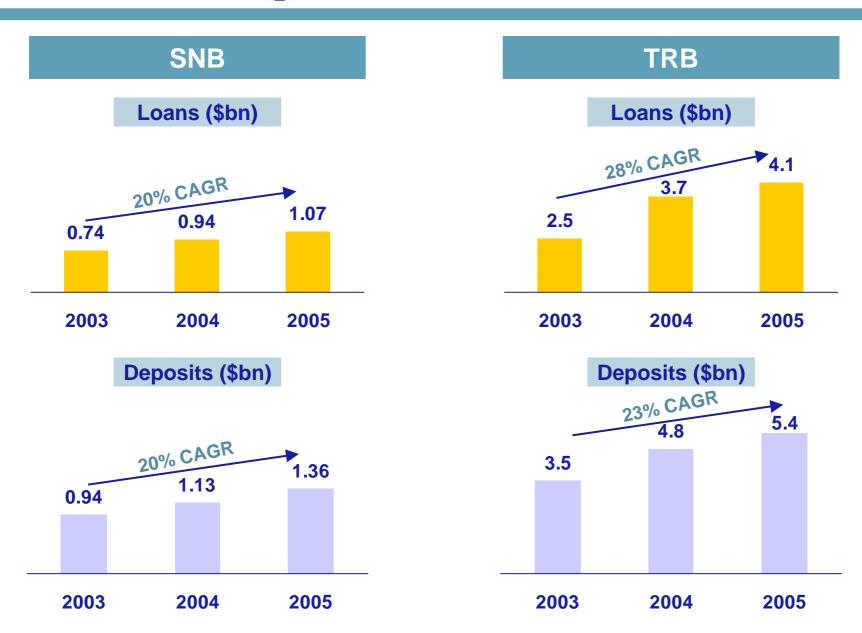
#### **TRB**



- 3<sup>RD</sup> largest independent bank in Texas by deposits
- Deposit cost: 2.5%



# **Excellent business performance**

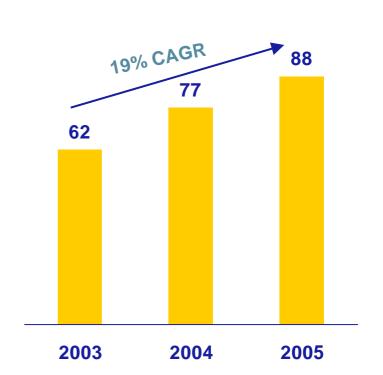




# Very positive evolution of results

#### **Net Income (US\$ M)**





**TRB** 



# Solid fundamentals, room to improve efficiency

	SNB	TRB
Efficiency(%)	65	50
ROE (%)	9.7(1)	14.2
NPL ratio (%)	0.8	1.3
NPL coverage (%)	117.0	95.6
Total Capital ratio (%)	13.0	12.0

10Ks, December 2005

(1) ROTE: 21%

# **Operating Synergies**



# **Operating Synergies**

Pre-tax (US\$ MM)	2007e	2008e	2009e	2010e	2011e
TOTAL REVENUE INCREASE	2.2	8,5	17,7	26,0	35,2
TOTAL COST REDUCTION	9,9	18,8	26,3	26,3	26,3
TOTAL SYNERGIES	12,0	27,2	44,0	52,3	61,5
PHASING-IN TOTAL SYNERGIES	19,5%	44,3%	71.5%	85,0%	100%

- ➤ Revenue synergies: 8.9% of combined base (50% phased-in by 3rd year)
- **Cost synergies: 12.7% of combined base** (fully phased-in by 3<sup>rd</sup> year)

# Accretive transaction from first year



2007E 2008E 2009E

Impact on BBVA EPS (1) +0.46% +0.75% +1.05%

#### **Value Creation**

- IRR of the investment: 11.2%
- > Cost of Equity of BBVA Group

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# **Attractive financing**



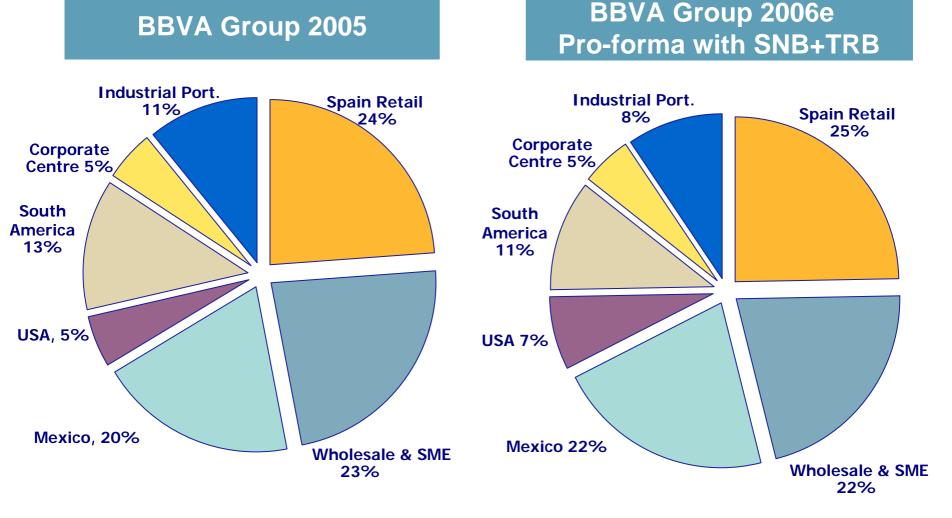
	BNL	Repsol
Stake sold (%)	14.7	5.04
Status	Completed	Completed
Cash- in (€m)	1,299	1,290
Capital gains gross (€m)	568	523
Core capital release(%)	0.21	0.24

BBVA Core Capital Dic.06 (E): 5.6%

# Shifting economic capital to core banking assets



## **Economic Capital**





Creating a top franchise in the Texas market

Excellent opportunity in a region with high growth potential

SNB and TRB have leading positions in their core markets

Earnings accretive transaction from the first year

Attractive financing and improving Group capital efficiency



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