

BBVA Group

Erik Schotkamp

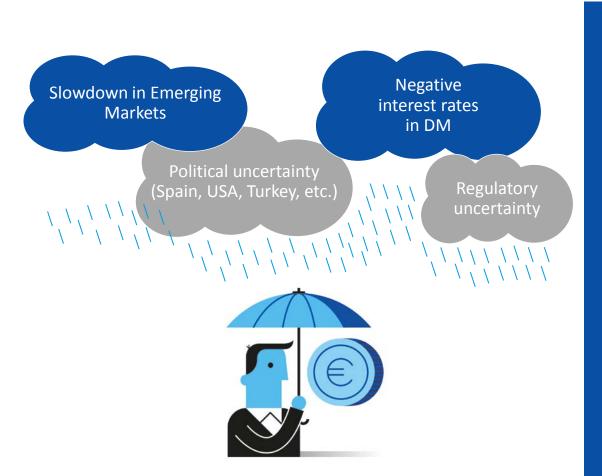
Capital and Funding Management Director

Deutsche Bank - 2016 Yankee Bank Conference September 2016

BBVA

BBVA

Resilience in a difficult environment



BBVA Strengths

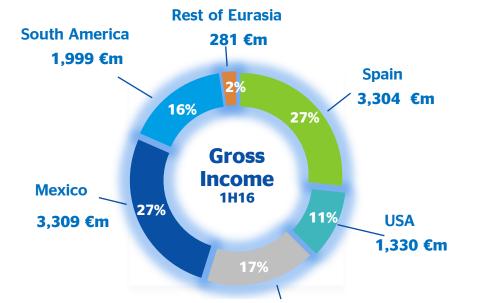
- Attractive business model
- Superior earnings power
- Solid risk management
- Sound capital and liquidity position
- Moving ahead in digital Transformation

Attractive Business Model

Well diversified with leading franchises

Geographically diversified

Gross Income breakdown 1H2016 (%) (1)

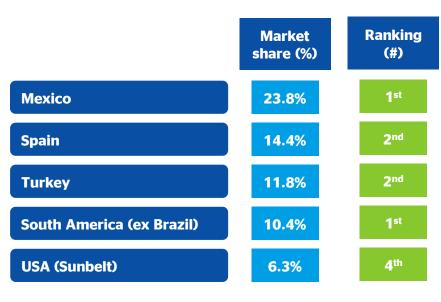


Turkey

2.154 €m

With leading franchises in our core markets

Market share and ranking by loans
Detail by country (2)





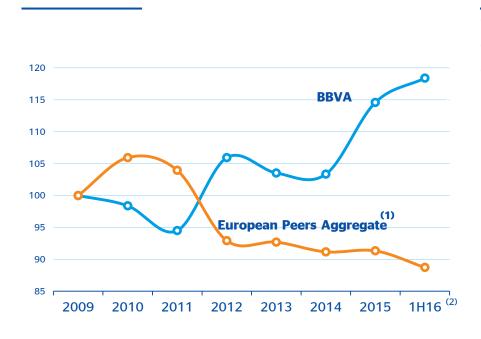
Ensures resilience and low volatility of earnings

Profit generation all through the crisis

Resilient earnings

Gross income evolution

Base 100 = 2009



Profit generation all through the crisis € Bn



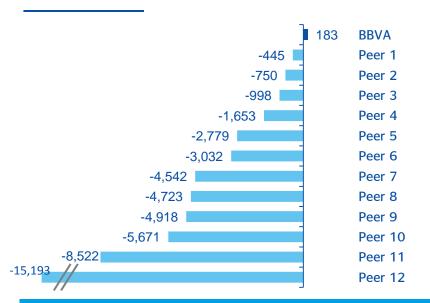
- BBVA operating income
- Provisions and impairment of non-financial assets (€bn)
- Operating income / RWA in %

EBA 2016 EU - Wide Stress Test

Evidences BBVA's resilience in stress scenario ...

Profit generation in the adverse scenario

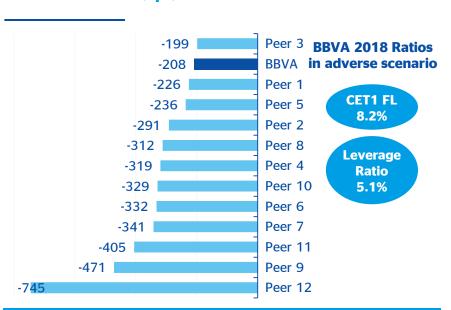
Cumulative 2016-2018 (€mn)



BBVA is the only bank generating positive results in 2016-2018 adverse scenario

CET1 FL Evolution 2015-2018

Adverse scenario (bps)



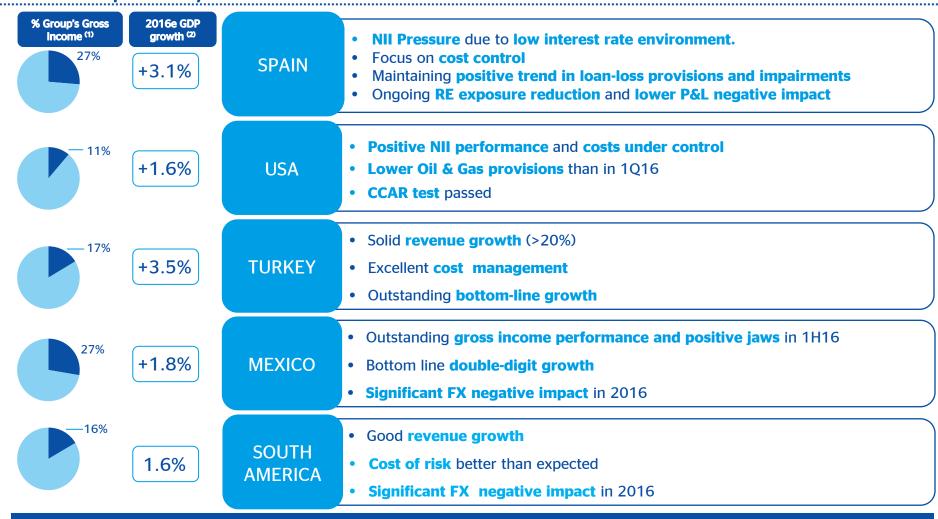
The **second smallest impact on CET1 FL**ratio in 2018 adverse scenario

... due to the ability to generate recurring results



Superior Earnings Power

Main topics by Business area after 2Q results

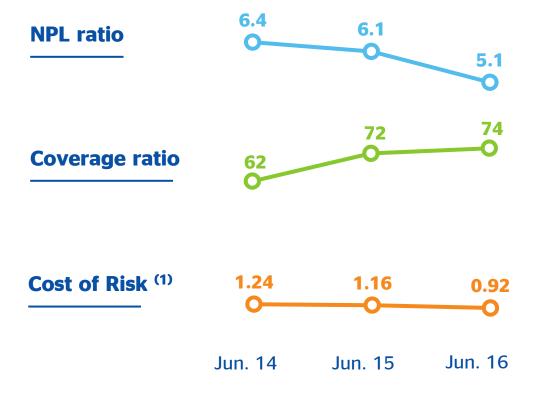


Footprint positively geared to GDP growth



Solid Risk Management

Continuous improvement thanks to Spain's recovery



Risk Framework

A Risk Management Model based on **prudence** and **proactivity**

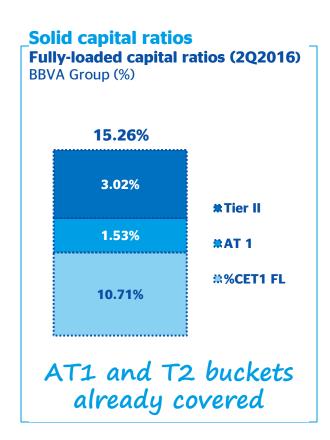
Risk Management Goal

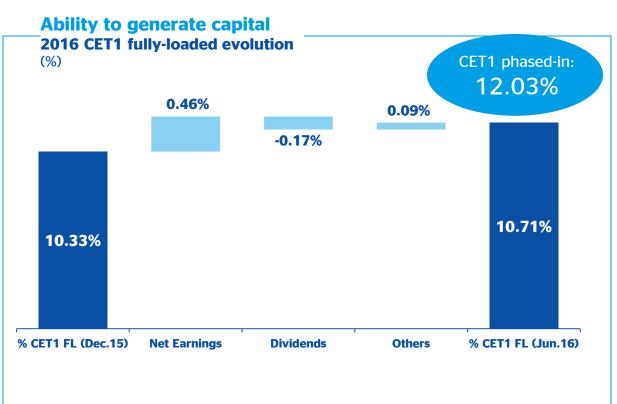
To preserve the Group's **solvency**, support its **strategy** and ensure **business development**

BBVA

Sound Capital Position

Solid capital ratios and ability to generate capital





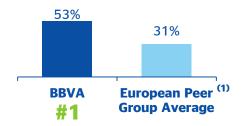
On track to achieve CET1 FL 11% target in 2017

RWAs distribution

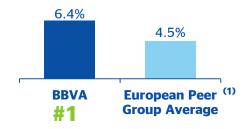
High RWAs density and limited usage of internal models vs peers

High Quality Capital

RWAs/ Total Assets 202016

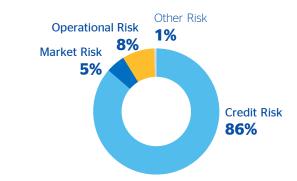


Leverage ratio 2Q2016

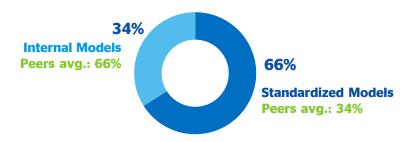


85% of RWAs related to Credit Risk and 65% explained by Stand. model

RWAs: breakdown by type of risk (2)



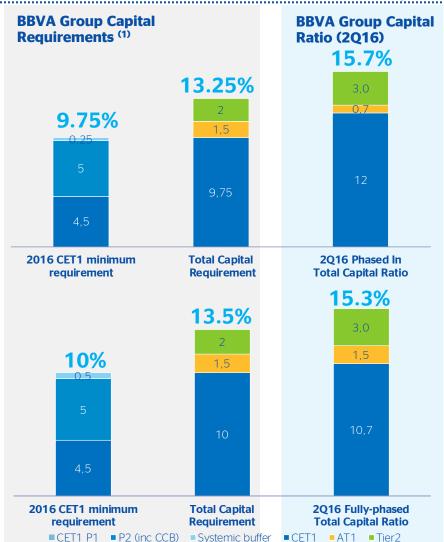
Credit Risk RWAs: breakdown by Model(1)



Sound Capital Position

Capital ratios well above current requirements





2017 SREP expected to include **Total Capital requirement**

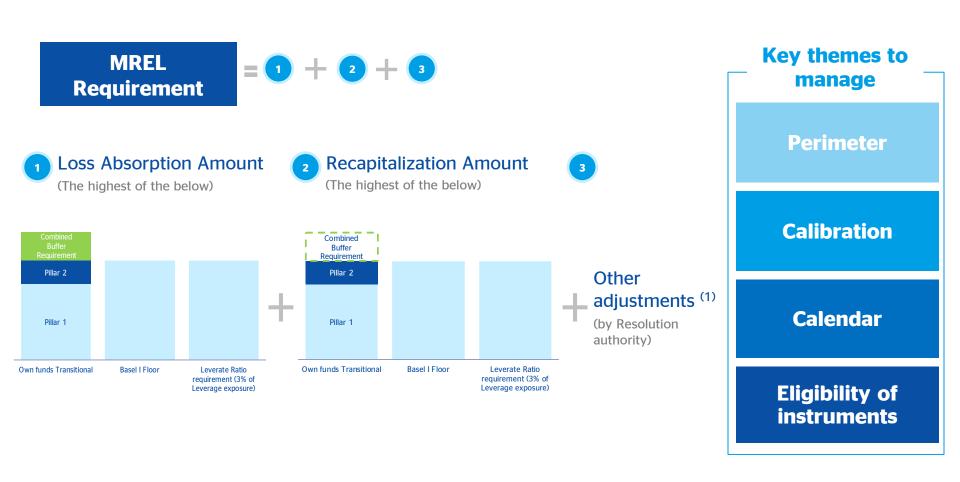
2017 SREP requirements to be communicated before year end

Possible introduction of Pillar II guidance, improving distance to MDA

Overall capital requirements expected to be stable

MREL framework

MREL Requirement



MREL framework

Key themes to manage

Perimeter

BBVA S.A: principal entity to which MREL will be applied

- √ No G-SIB, but considered O-SII
- ✓ Strong starting point (CET1 FL for BBVA S.A. 17,9% in 2Q16)
- √ Treatment of subsidiaries

Calendar

Overall MREL requirements should converge with TLAC

- ✓ Europe has 15 G-SIBs (vs 30 G-SIBs in total)
- ✓ Level playing field for G-SIBs and O-SIIs
- √ Ambitions of SRB

Key Themes

in determination of MREL needs

Eligibility of instruments

Calibration

Lack of visibility. More clarity expected in 4Q16



Necessity to achieve harmonization in Europe with respect to the characteristics of qualifying MREL instruments

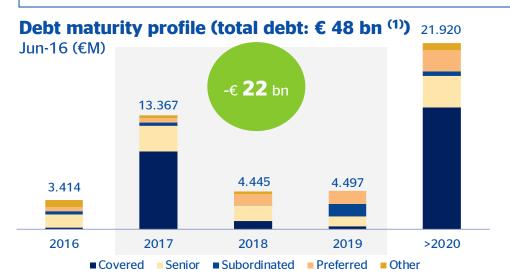
- ✓ Spanish regulation allows the issuance of Subordinated non-preferred securities as a segregated intermediate class between senior unsecured debt and subordinated debt
- ✓ Strong similarity with "French non-preferred senior debt"



Solid liquidity position

Refinancing of wholesale maturities as primary source of MREL

Wholesale funding highlights Low funding needs for the remainder of 2016 Funding Maturities in the next 3 years roughly € 22 bn The maturity profile of our wholesale funding structure enables a smooth substitution rate from traditional formats to MREL compliant securities In the medium-term, the liability structure of the balance sheet should migrate towards a structure with more bailinable instruments





Solid liquidity position

Decentralized capital and liquidity management

Independent ratings and liquidity management by subsidiaries

Market discipline and proper incentives

Firewalls between subsidiaries and the parent company

Supervision and control by the parent company

Proven resilience during the crisis



Transformation

Driving efficiency

Technological levers

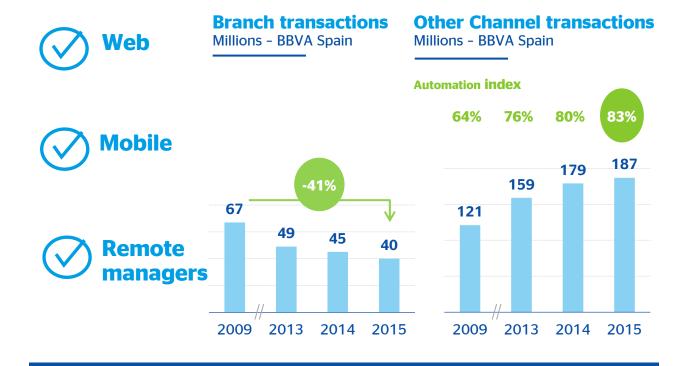
Infrastructure
Lower and variable
cost of structures

Software

Development of global components + Agile

Process automation

Moving to more efficient channels

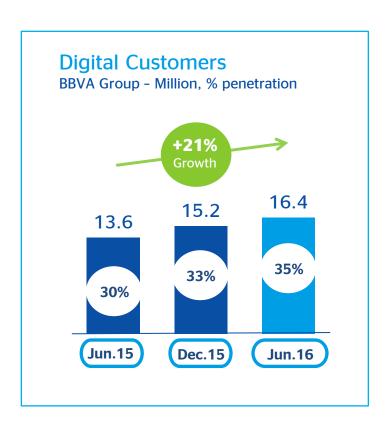


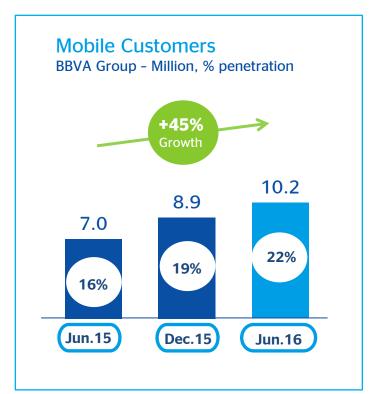
Remote managers: +23% customers in portfolio vs. branch managers



Transformation

Growing our Digital Customer Base

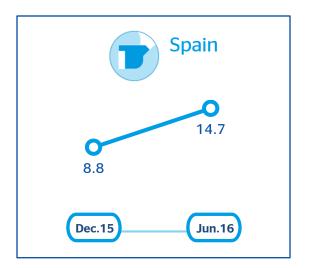




Transformation

Focus on Driving Digital Sales Across all Franchises

Digital Sales - % of total sales YtD, # of transactions













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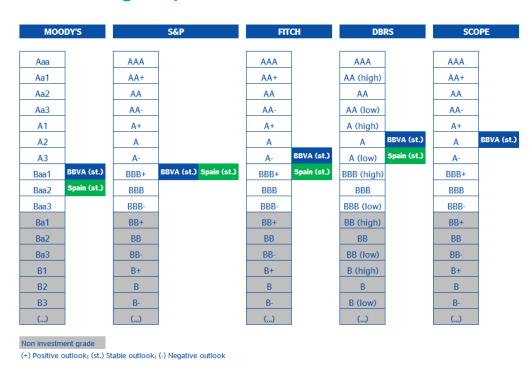
Appendix

BBVA Group Ratings

Latest Rating Actions



BBVA's ratings (Sep, 2016)



BBVA's rating trends improving since end 2013

New methodologies are improving BBVA's absolute and / or relative rating position vs. peers



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