

BBVA: Strengths in the new environment

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BoAML - 20th Annual Banking, Insurance & Diversified Financials CEO Conference "Shaping a business fit for the post-crisis era" London, September 29th, 2015

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BBVA, ready to take advantage of the new industry environment

Industry themes

Global growth

2 Regulation

Banking industry transformation

BBVA's strengths

A well-diversified footprint with leading franchises

Ability to **generate** capital organically

Leading the change

1 Global growth

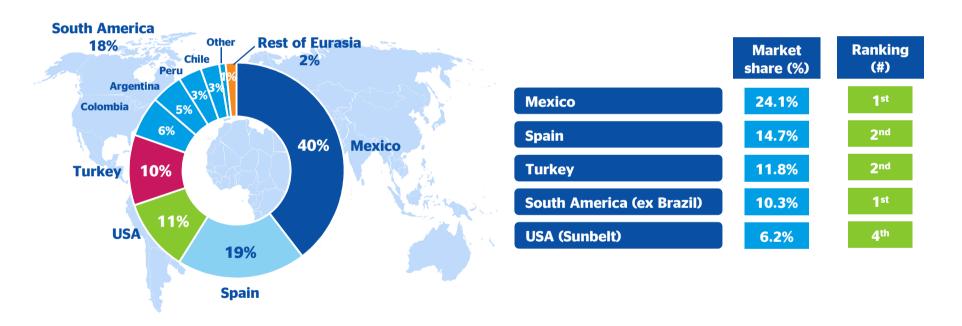
- 2 Regulation
- 3 Banking industry transformation
- 4 Conclusions

BBVA has a well-diversified footprint supported by dominant and quality franchises ...

BBVA Group's 1H15 net attributable profit

Breakdown by country (1)

Market share and ranking by loans Detail by country (2)

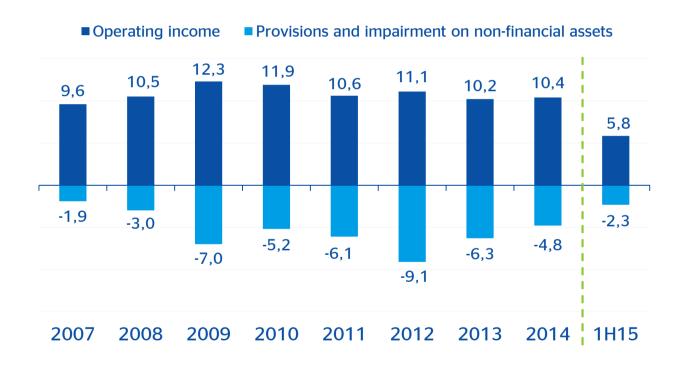


> 90% of net attributable profit coming from investment grade countries (3), biased to Mexico and Spain

(1) Pro-forma calculation including a 39.9% stake in Garanti. Figures exclude Corporate Centre. (2) Spain: Other domestic sector and public sector data as of June, 2015 (BBVA+CX); Mexico: data as of July, 2015; South America: data as of June, 2015: ranking considering only our main peers in each country; USA: data as of June, 2014, market share and ranking by deposits considering only Texas and Alabama; Turkey: BRSA data for commercial banks as of June, 2015. (3) Investment grade countries: Spain, USA, Mexico, Chile, Colombia, Peru, Uruguay, China, Turkey (except by S&P) and rest of Europe; Non-investment grade countries: Portugal, Argentina, Paraguay and Venezuela.

... allowing BBVA to maintain resilient profits ...

BBVA's operating income vs. provisions and impairment on non-financial assets (€Bn)



... even under stressed scenarios

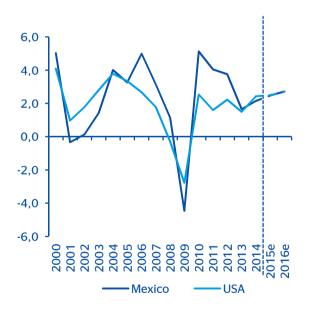


BBVA Bancomer: solid growth in the current environment

High correlation with the US economy

Annual GDP growth (1)

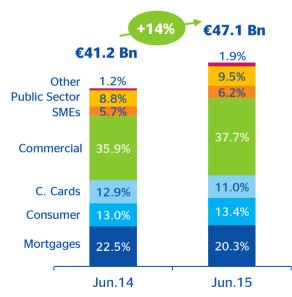
Mexico vs. USA (%)



Activity dynamism and portfolio mix change

Total performing loans

Evolution and mix



Sound risk indicators

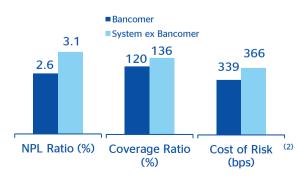
Asset quality indicators

Consolidated data



Asset quality indicators

Local criteria data (Jul.15)





Attributable Profit

* Spain: growing the bottom-line

Already growing the stock in commercial loans and strong retail loans origination

New loan production (ex-CX)

Monthly average (€Mn)

Cost of risk normalization as the main P&L driver

Loan-loss provisions (ex-CX)

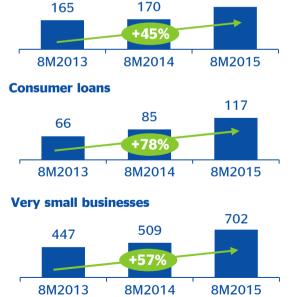
Banking activity + RE (€Mn)

CX integration: €300 Mn bottom-line contribution to be achieved before 2018

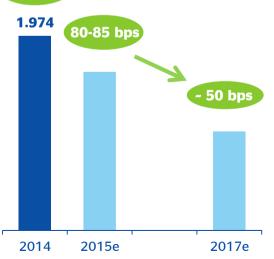
Recurring cost synergies

Annual, pre-tax amount

Residential mortgages



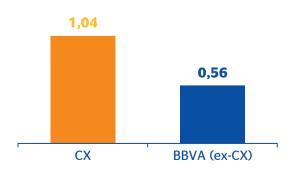






Revenue synergies

2Q Total customer deposit cost (1) (%)



239



USA: increasing its contribution to the Group

Activity dynamism

Evolution of gross loans (Constant €)

+13% €57.2 Bn

€50.7 Bn

Jun.14

Jun.15

Sound risk indicators

Asset quality indicatorsConsolidated data

Cost of Risk (bps) (1)

21

NPA Ratio (%)

0,9

0,9

Jun.14

Jun.15

Bottom-line growth

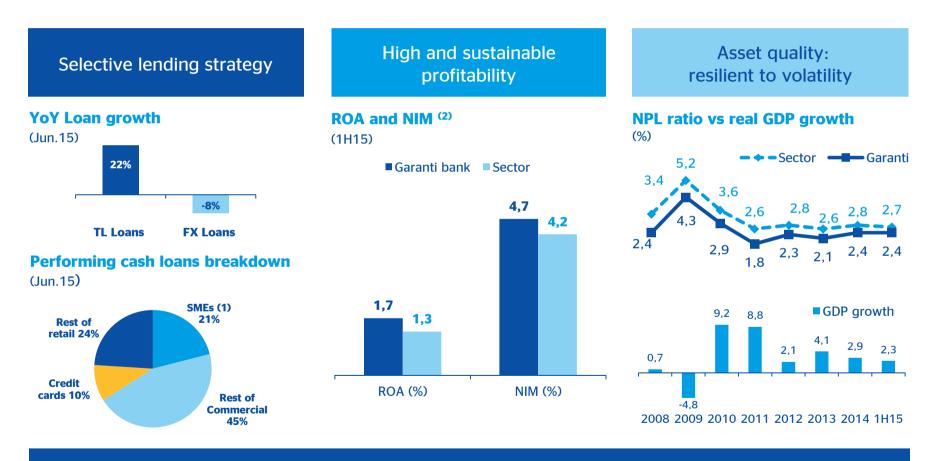
Net attributable profit (Constant €)



Well-positioned for the future interest rate environment



Garanti: the best positioned bank in Turkey to cope with short-term volatility



BBVA, working to enhance long-term performance

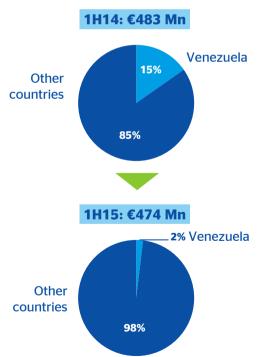


* S.America: footprint biased to higher growth countries

Increasing contribution from lower risk / volatile countries

BBVA S.America net attribut. profit

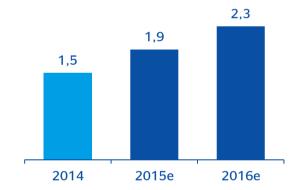
Breakdown by country (%)



Despite risks, GDP will continue to show stable growth in our footprint

Annual GDP growth (1)

BBVA South America ex Venezuela (%)



BBVA S.America business activity

Jun.15 vs. Jun. 14 (Constant €)

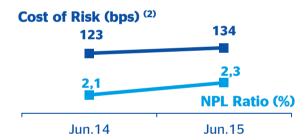
Gross Lending

+12.2%

Sound asset quality and better indicators than the system

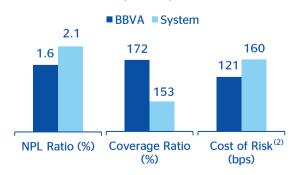
Asset quality indicators

Consolidated data



Asset quality indicators

Local criteria data (Mar.15)



1 Global growth

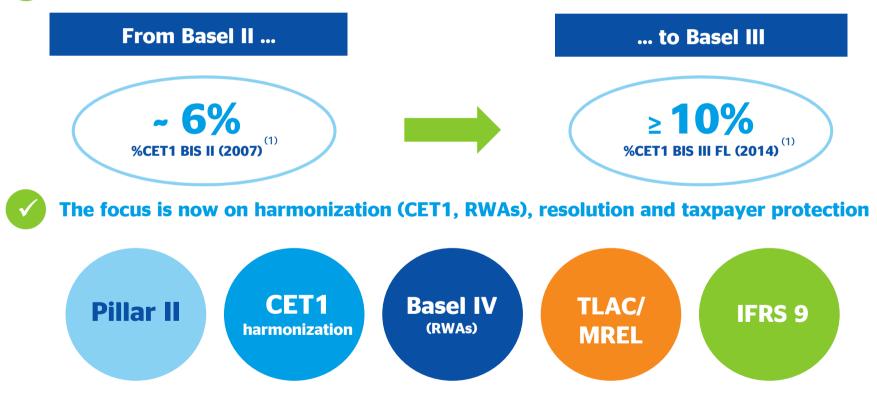
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Regulatory environment: despite considerable increase in capital levels in recent years ...

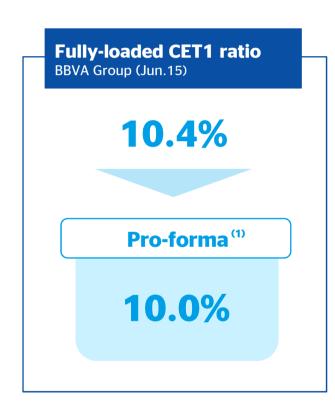


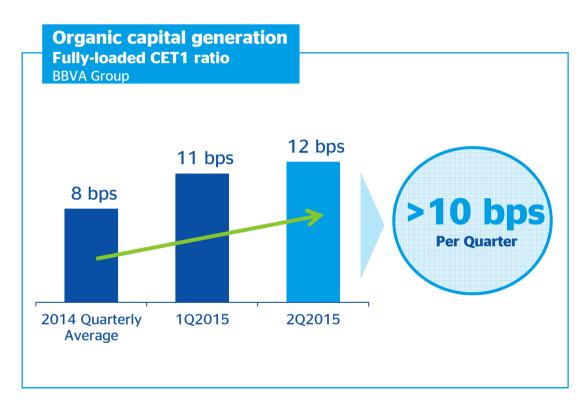
Since 2007, banks have increased their capital ratios in a significant manner



... still unclear impact of the implementation of new proposals

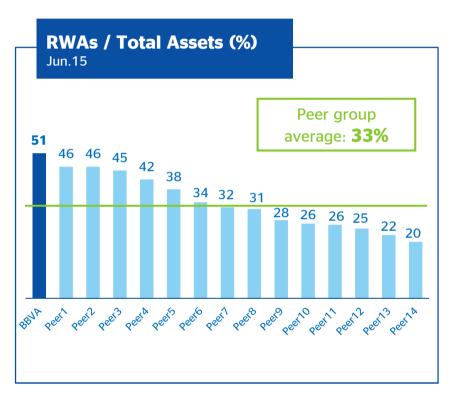
BBVA has a proven ability to generate capital organically

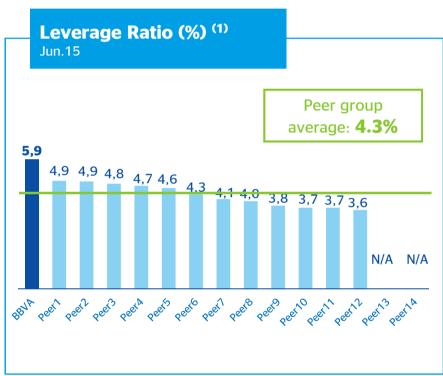




Disciplined capital management as a key priority

BBVA stands out for the quality of its capital

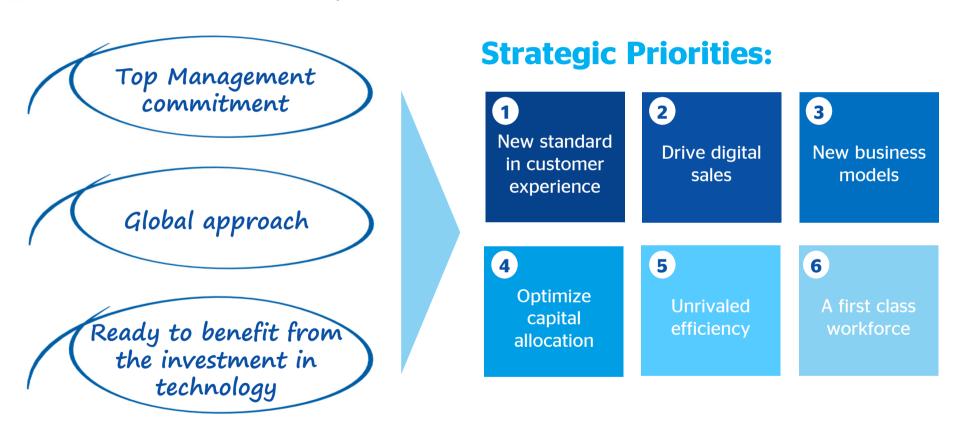




Well prepared for the harmonization process

- 1 Global growth
- 2 Regulation
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BBVA is ahead of its peers in the industry transformation process



Customer at the center of all strategic decisions

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- **4 Conclusions**

BBVA has built a sustainable competitive advantage, not easily replicable

- Resilient growth thanks to a well-diversified footprint with leading franchises
- **✓ High quality capital and sustainable organic generation**
- Leading the industry transformation, placing customers at the center of our strategy



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