

**Erik Schotkamp** 

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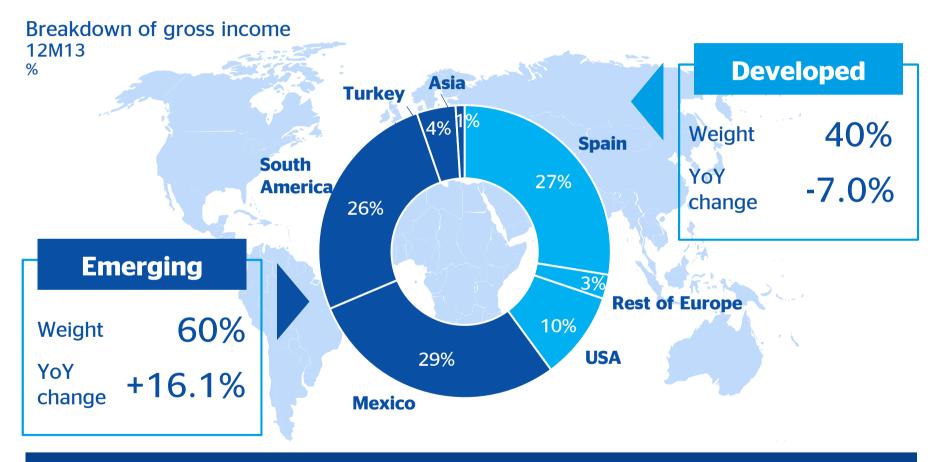
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## Contents

## **1** Strong operating performance

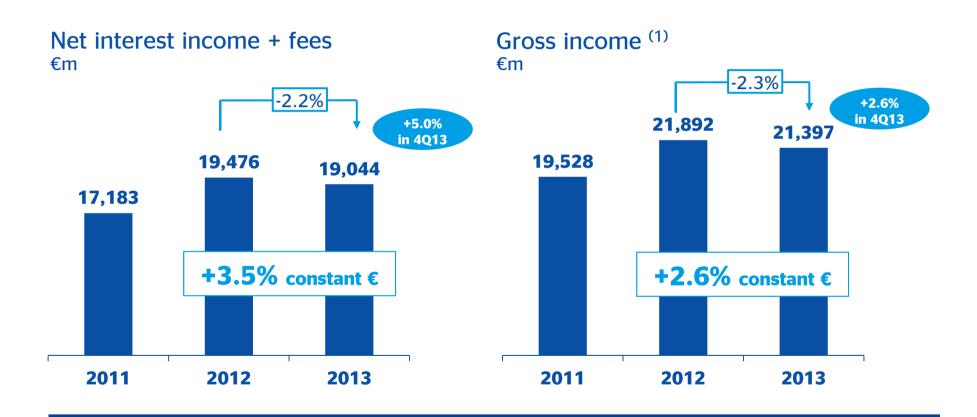
- 2 Capital and liquidity management in a changing regulatory environment
- 3 Conclusions

## BBVA has a well diversified revenue base



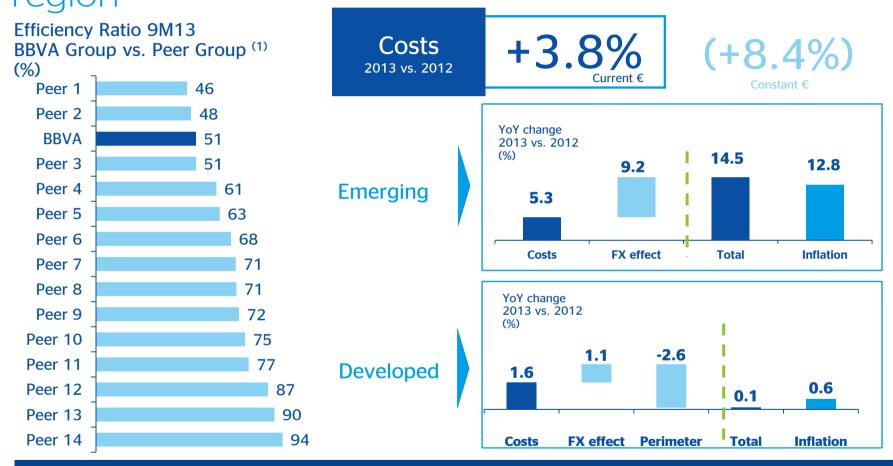
BBVA has a unique exposure to recovering developed markets and resilient and high potential emerging markets

# This diversification allows us to have recurring revenues, even during the crisis



Top line growth accelerating in 4Q13

A cost management approach adapted to each region



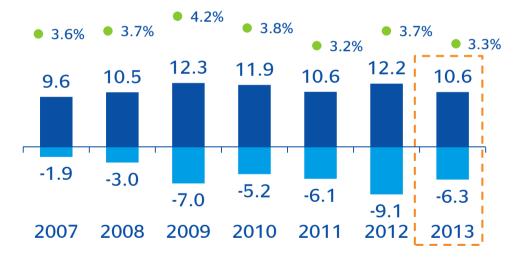
## Efficiency as a competitive advantage

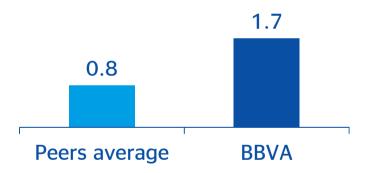
## High and recurring operating income: the best buffer to absorb losses

BBVA operating income <sup>(1)</sup> vs. provisions and impairment of non-financial assets (€ Bn)

Operating income/ATAs
BBVA vs. European peer group<sup>(2)</sup> 9M13
(%)

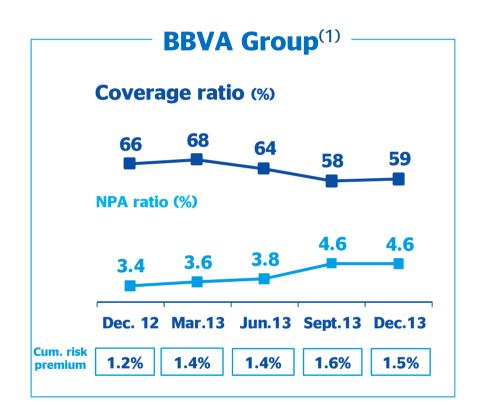
- BBVA operating income
- Provisions and impairment of non-financial assets (€bn)
- Operating profit / RWA in %

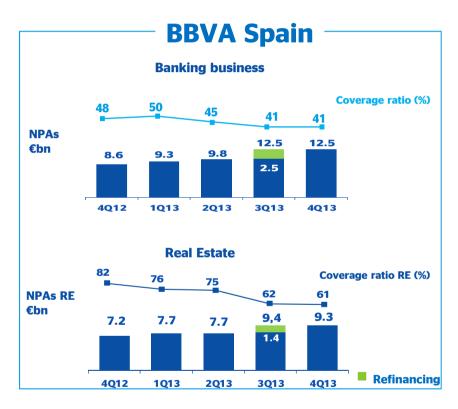




Facing a new earnings growth cycle as provisions progressively normalize from 2012's peak

**Risk:** Spain as the driver of improving credit quality

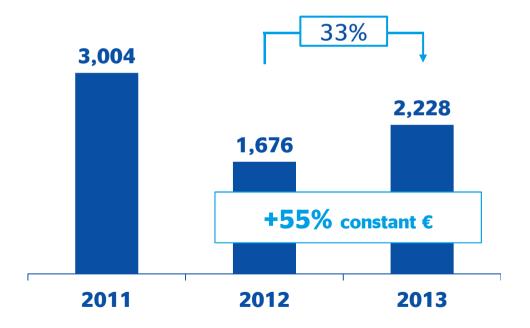




In Spain we have seen the worst. NPAs will progressively come down during 2014 and provisions will continue to normalize

# 2013: the beginning of a new earnings growth cycle

Net attributable profit €m



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## EU progress towards a real Banking Union

Single Supervisory Mechanism (SSM)

Effective from Nov-2014

Bank Recovery and Resolution Directive (BRRD)

Effective from Jan-2015, except for bail-in (in 2016)

Single Resolution Mechanism (SRM)

Likely to be effective in 2016

Common Deposit Guarantee Scheme

**Pending** 



Comprehensive Assessment:

A decisive step for the Banking Union

Risk Assessment (RAS)

Balance Sheet Assessment (BSA)

(Including "Asset Quality Review' -AQR-)

Stress test (Led by EBA)

Loss absorption capacity

Joint exercise: EBA and ECB

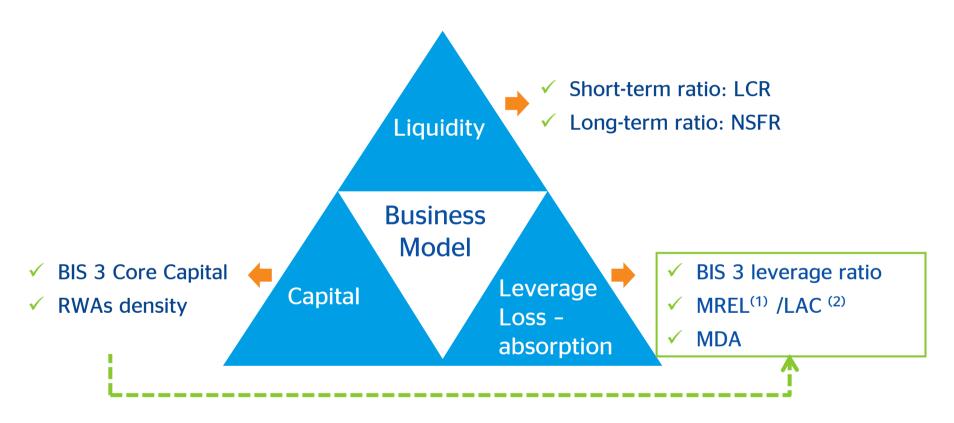
- Assessment of key risk factors (liquidity, funding and leverage)
- Assessment of asset valuations, classification of non-performing exposures
- Main **input** of the Stress Test

**In progress** 

**Joint publication by November 2014** 

BBVA has a comfortable capital buffer to face the upcoming stress tests

Regulatory challenges: from core capital to leverage and loss absorption capacity



BBVA comfortably accomplishes LCR and NFSR ratios

<sup>(1)</sup> Minimum Requirements for Own Funds and Eligible Liabilities

## Liquidity: Solid position of the Euro balance sheet

### Reduced financing requirements

#### **Liquidity gap reduced €33bn**

(€ balance sheet, 12M13)

**LTD** ratio **124**%

(99% with covered bonds)

### Change in funding mix

- Higher proportion of cust. funds +€8.3bn
- Reduction of LTRO -€20bn

#### **Issuance activity**

- Issues with longer maturities and lower cost
- Pioneers in AT1 issue under BIS III

#### Improved balance sheet structure

# Sound liquidity position in all other franchises thanks to BBVA's decentralized management model

Independent ratings and liquidity management

Market discipline and proper incentives

Firewalls between subsidiaries and the parent company

Supervision and control by parent company

Proven resilience during the crisis

#### **USA**

Loan to deposits (Dec-13) 93%

#### Mexico

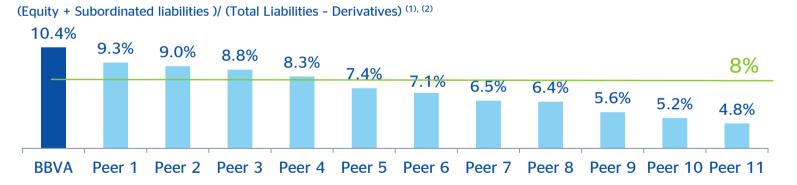
Loan to deposits (Dec-13) 98%

#### **South America**

Loan to deposits (Dec-13) 85%

# Bailinable capital and the European Recovery and Resolution Directive proposal

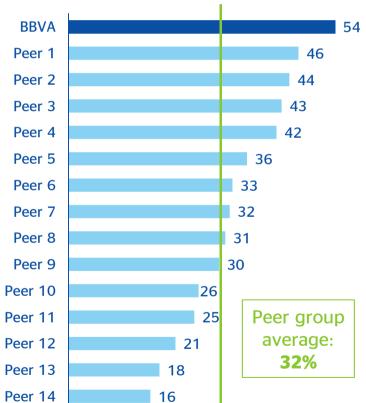
- The Recovery and Resolution Directive proposal provides a common loss absorption framework
- The Directive proposal is an important milestone to break the sovereign-banking link (8% bail-in + 5% resolution fund)
- BBVA has one of the highest percentages of capital and loss absorption instruments over total liabilities

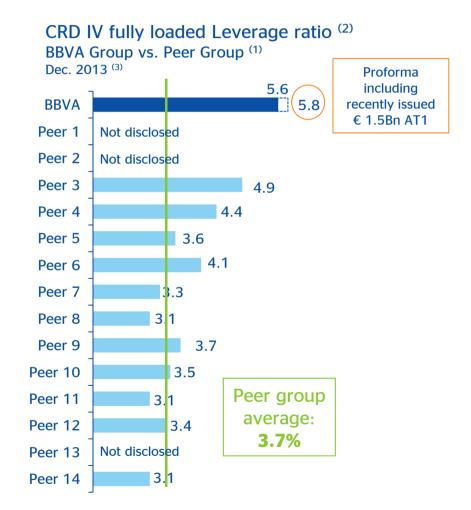


The RRD is an important milestone to break the sovereign - banking link

## BBVA stands out for the quality of its capital and its low leverage







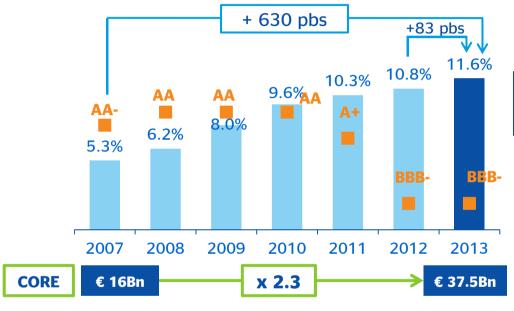
<sup>(1)</sup> European Peer Group: BARCL, BNPP, CASA, CMZ, CS, DB, ISP, HSBC, LBG, RBS, SAN, SG, UCI and UBS

<sup>(2)</sup> SAN does not specifies if the Leverage ratio is fully loaded or phased in. UBS leverage ratio reported under Swiss regulation

<sup>(3)</sup> Except for RBS (Data as of September 2013)

## Core capital: strong capital generation

BIS II Core capital ratio and S&P Rating BBVA Group



Since 2007, BBVA has more than doubled its BIS II Core Capital base

105bps average capital generation per year in 2007-2013

BIS III Core Capital ratios (%) BBVA Group. Jan-14 Estimated



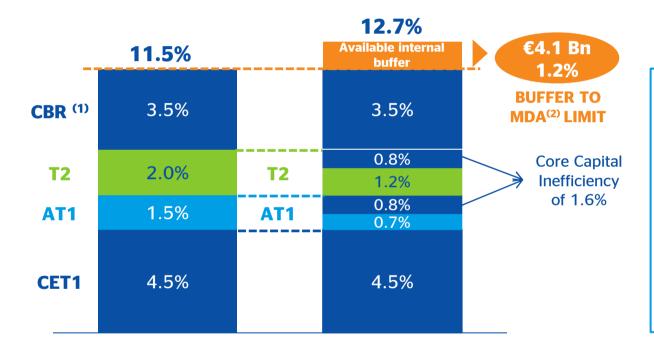
Transitional B3 %CET1 level expected to be >10% through the phase - in period

Expected BIS III phase-in impact through transition period: 25 bps/year

## Capital management philosophy



BBVA Group's **current** capital structure (as of Jan-14 est,)



- ✓ Grandfathering period (10 years)
- ✓ Sustainable rate of execution
- ✓ MDA<sup>(2)</sup> Restrictions from 2016
- ✓ CBR<sup>(1)</sup> phased in from 2016

- Plan to fulfill the AT1 and T2 buckets to maximize the efficiency of the capital structure
- Converging towards a total capital ratio of 14%

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## **3** Conclusions

## Conclusions

- 1 Attractive business mix geared to high growth EM and recovering DM
- 2 Disciplined cost management with targeted investment in IT and EM
- Recovering profitability driven by the normalization of the credit cycle in Spain
- Increasing clarity on the European regulatory front
- 5 Europe on a clear path towards a Banking Union
- Capital and Liquidity management strategy catered towards the new regulatory environment and leveraging on the Group's structural strength

### BBVA provides unique credit fundamentals



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