

# 2008 Results



Madrid, 28th January 2009



# BBVA

## Group results for 2008

Results by business area

Spain & Portugal

Wholesale Banking & Asset Management

Mexico

USA

South America

Conclusions

In a highly complex environment BBVA demonstrates its ability to generate . . .

## **SOLID EARNINGS**

based on . . .

①

### **Recurrent income**

supported by our relationship with customers

②

Strict **COST** control

③

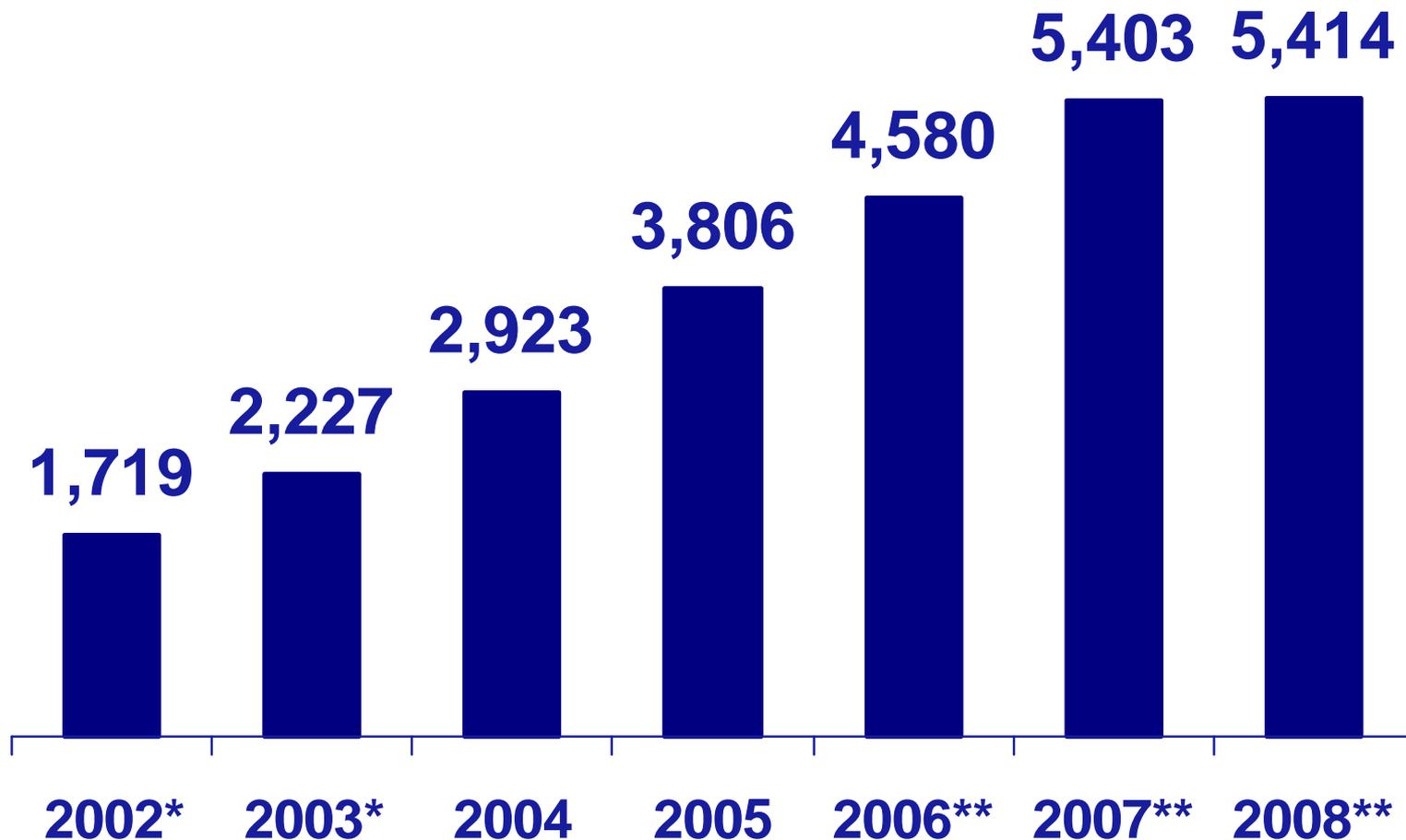
**Risk: anticipation** and **prudence**

④

**Strong capital**

# Ability to generate recurrent profits in a complex environment

Net attributable profit  
Excl. one-offs  
(€m)



\* Pre NIIF

\*\* Excl. One-off items

## One-offs in 2007 (after tax)

Iberdrola +€696m

Sale of buildings +€233m

Microcredits -€135m

Early retirements -€70m

Attrib. profit 2007  
+€724m

## One-offs in 2008 (after tax)

Bradesco +€509m

Early retirements -€602m

(4Q08: -€273m)

Madoff -€302m

(4Q08: -€302m)

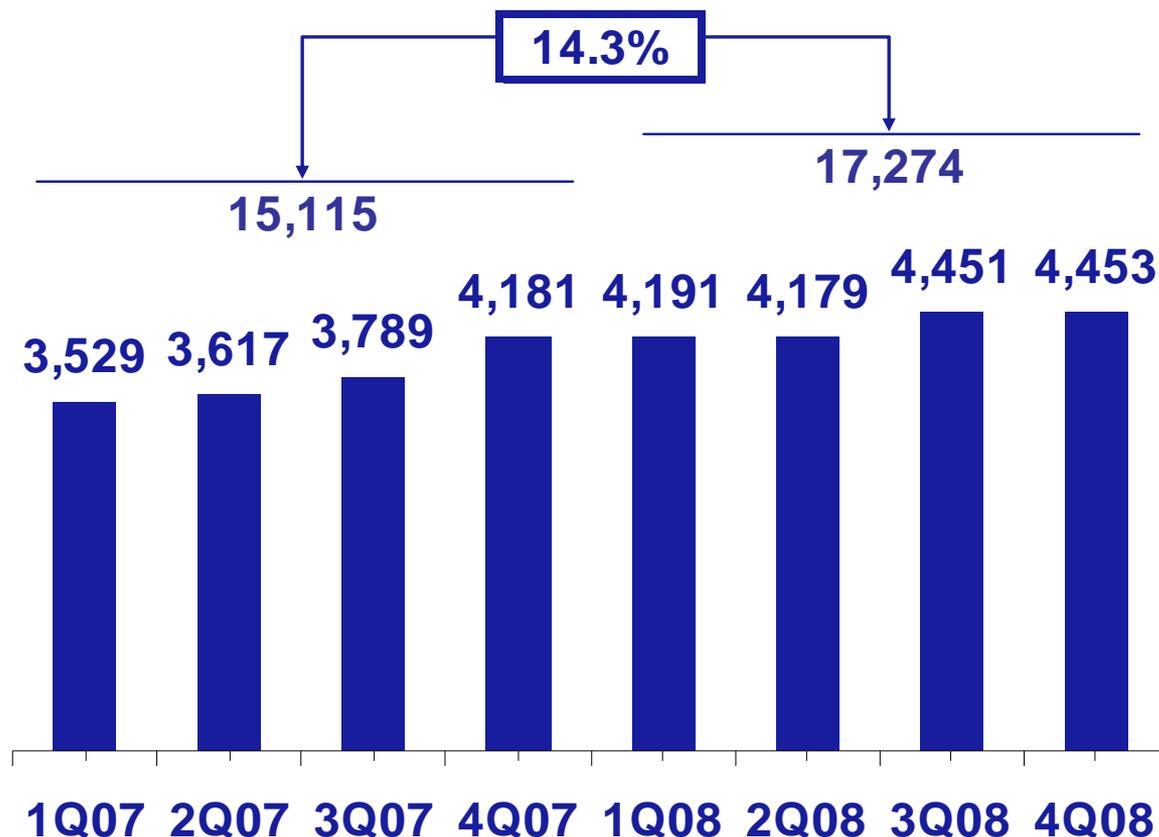
Attrib. profit 2008  
-€395m

(4Q08: -€575m)

**Net attributable profit of Group: €5,020m**

# ① Recurrent revenues based on our relationship with customers

Core revenues excl. dividends  
(€m)

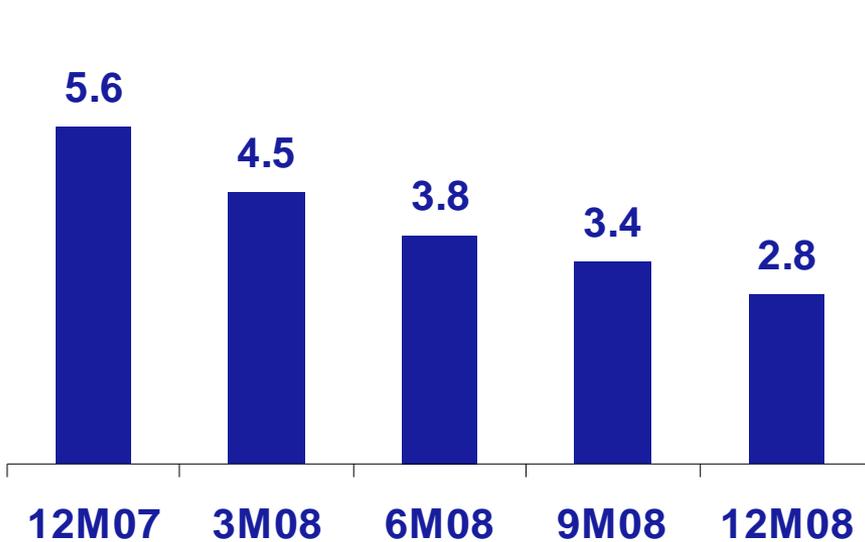


**Focus on Pricing**  
**NII/ATA: 2.29% (+18bp)**

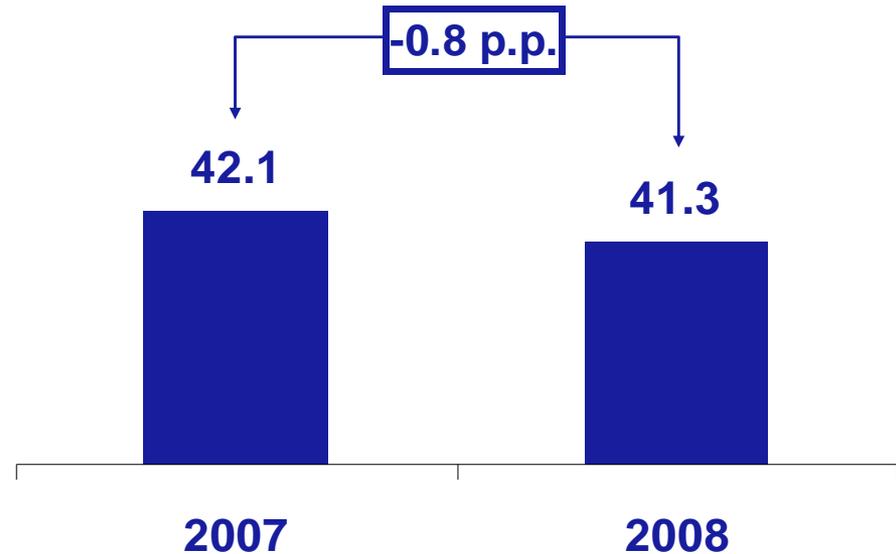
# 2

## Strict management of costs

**Increases in general and admin expenses**  
Group, excl. one-offs and Compass  
(%)



**Cost/inc ratio incl. depreciation**  
Group, excl. one-offs and Compass  
(%)



**Transformation Plan measures taken in 2008, will lead to practically 0% nominal growth of expenses in 2009**

# ③ Risk management: anticipation and prudent provisioning

Change in generic provisions (€m)



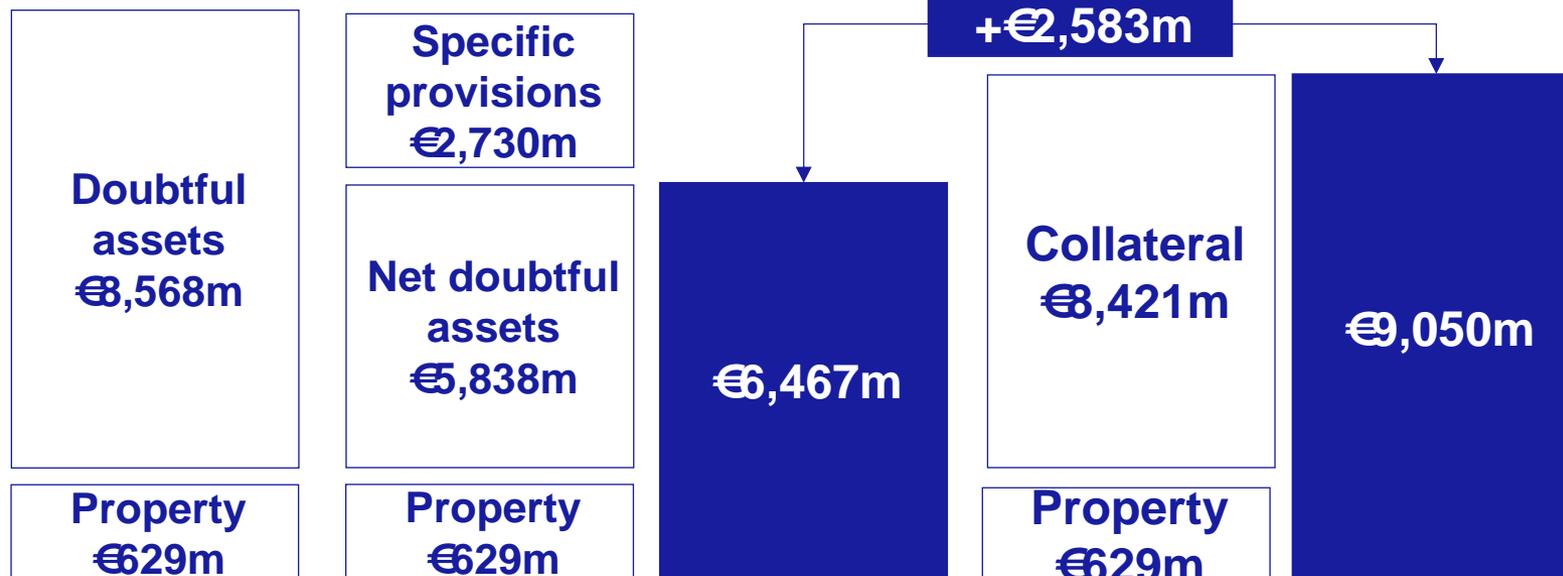
**€300m transferred to compensate for specific provisions in the 4<sup>th</sup> quarter**

# Asset impairment is covered by provisions and collateral

**NPA ratio**  
**2.12 %**

**Coverage**  
**91%**

**Doubtful assets & property purchases**  
(€m)



**Collateral exceeds net doubtful assets by €2,583m**  
**Additional €5,000m of generic and substandard provisions**

④

**BBVA takes steps to reinforce capital in a complex environment**

**BBVA**

## **Issue of preference shares**

**Generation of additional €1,000m in Tier I**

## **2008 dividend**

**Hand over of 60.5 million of old shares<sup>1</sup>**

- **Estimated value of dividend = €0.11<sup>2</sup>**
- **Interim dividends paid in cash + dividend in shares = €0.61<sup>2</sup>**
- **Pay-out in cash = 37%**
- **Total pay-out = 46%**

(1) Distribution of the issue premium reserve in kind via a payment in shares to complement dividends already paid.

(2) Closing price of the BBVA share at 27<sup>th</sup> January, 2009: €6.99

## Core capital (%)

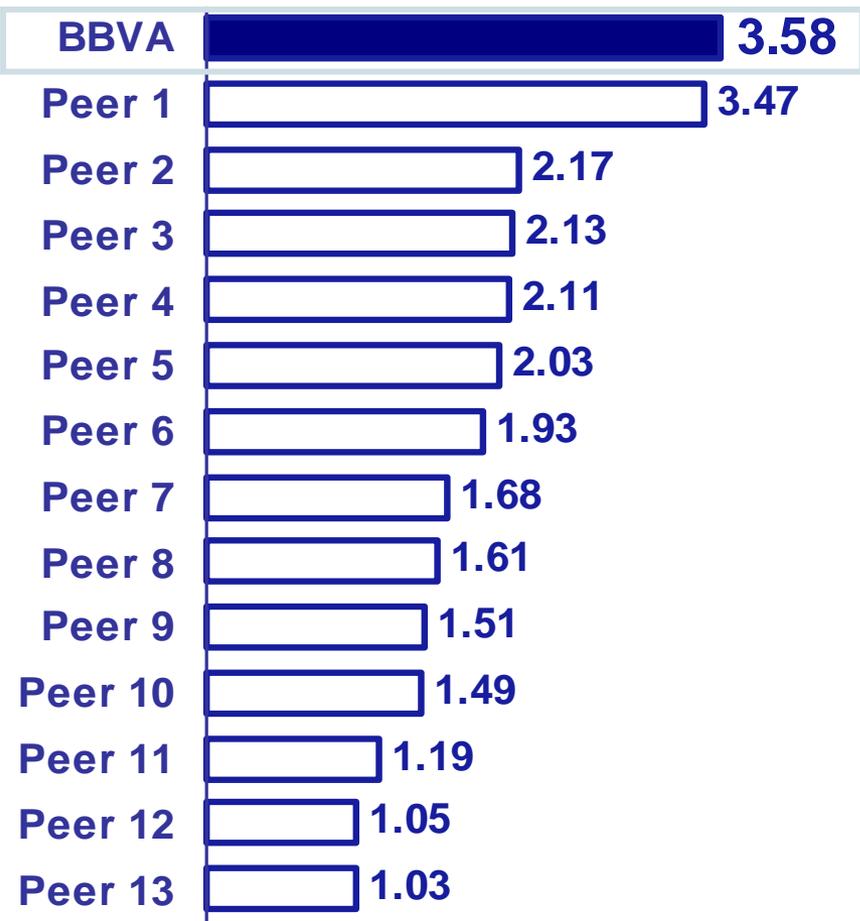
	2008	4Q08
Initial core capital	5.8%	6.4%
Organic generation	+66 bp	+15 bp
Exchange rate	-14 bp	-11 bp
One-offs	-12 bp	-24 bp
Final Core capital	6.2%	6.2%

## Core capital BIS II (%)



# And the quality of our capital is better than our competitors

(Core equity + excess/deficit of provisions) / total assets  
(%, Sep 08)



## Moreover ...

- Excess provisions
- Pension fund  
(calculated with conservative criteria and protected against market and biometric risk)
- Business model with no unexpected consumption of capital
- Capital adjusted to cycle  
  
Little exposure to falls in housing prices  
(-20% in housing prices => 0 bp. in core capital)  
(-30% in housing prices => -3 bp in core capital)

Peers: Santander, BNP Paribas, Intesa Sanpaolo, Unicredit, Barclays, Société Générale, HBOS, Crédit Agricole, Lloyds, Deutsche Bank, Credit Suisse, RBS, UBS  
Internal sources based on published figures.  
Corrected for subsequent capital operations, some not yet realized.

# BBVA takes steps to reinforce capital from a maximum prudence stand

## 2009 dividend

1. Pay-out in cash = 30%

2. Three interims + final dividend continues

**Approximately 80 bp of core capital generation in 2009**

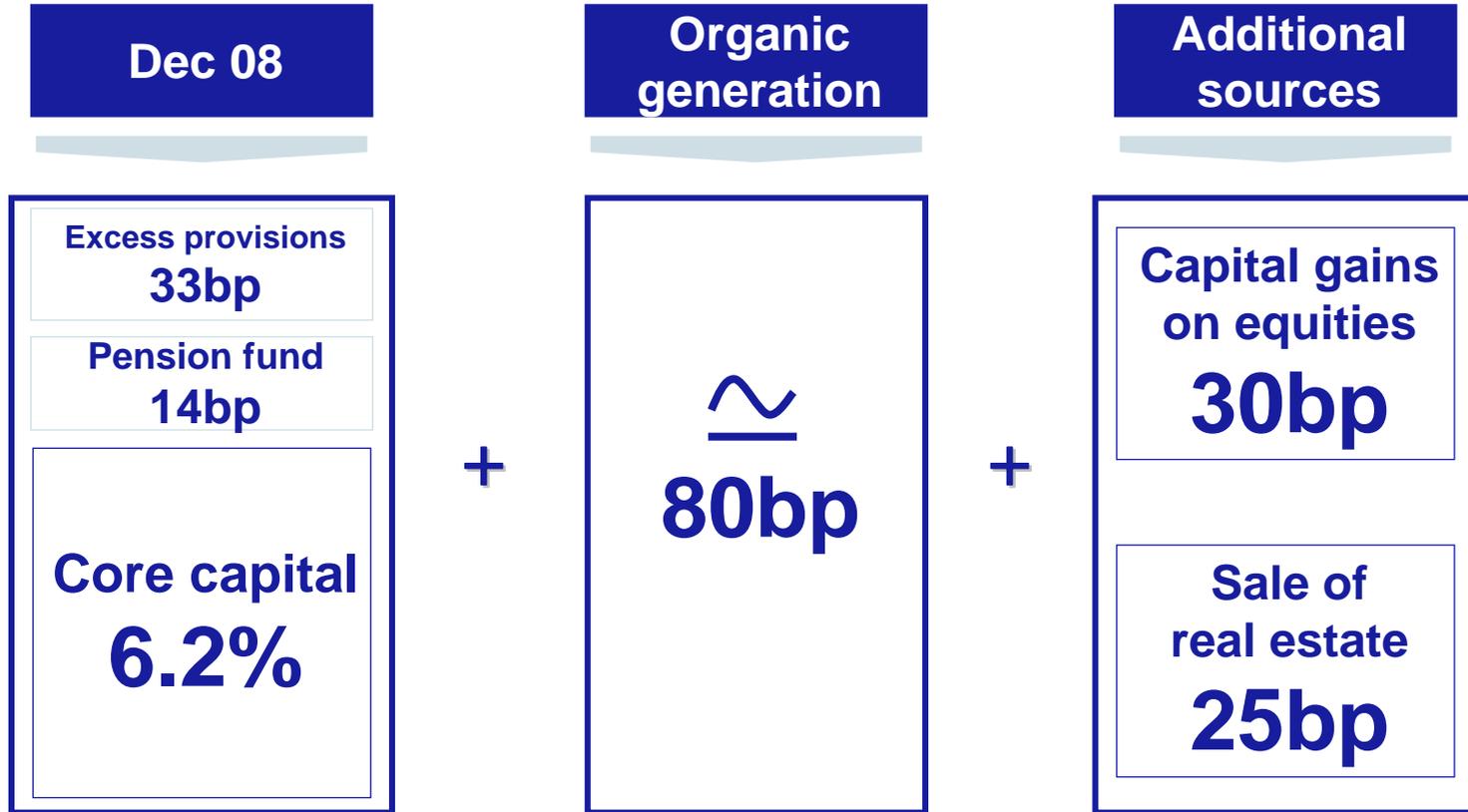
# **BBVA has not made use of extraordinary sources of capital**

**Latent capital gains in equity holdings**

**Latent capital gains in available for sale fixed  
income portfolios**

**Capital gains on real estate**

# In summary: in 2009 BBVA will maintain its strong capital base



## Profitability (%)

**ROA (excl. one-offs): 1.11%**

**RORWA (excl. one-offs): 2.09%**

**ROE (excl. one-offs): 23.2%**

## Value creation (€m and %)

**Recurrent EP: €3,402m**

**Recurrent RARoC: 29.9%**

# BBVA Group excluding one-offs: 2008 results

(€m)

BBVA Group	Accum	Annual Growth	
	2008	Abs.	%
Net Interest Income	11,891	+ 2,122	21.7%
Core Revenues	17,721	+ 2,258	14.6%
Ordinary Revenues	19,126	+ 1,841	10.6%
Operating Profit	10,552	+ 854	8.8%
Pre-Tax Profit	7,490	- 184	-2.4%
Net Profit	5,780	+ 89	1.6%
Net Attributable Profit	5,414	+ 12	0.2%

**EPS (€1.46): -2.8%**

# BBVA Group: 2008 results

(€m)

BBVA Group	Accum	Annual Growth	
	2008	Abs.	%
Net Interest Income	11,891	+ 2,122	21.7%
Core Revenues	17,721	+ 2,258	14.6%
Ordinary Revenues	19,853	+ 1,721	9.5%
Operating Profit	11,279	+ 734	7.0%
Pre-Tax Profit	6,926	- 1,568	-18.5%
Net Profit	5,385	- 1,030	-16.1%
Net Attributable Profit	5,020	- 1,107	-18.1%

**EPS (€1.35): -20.5%**



Group results for 2008

**Results by business area**

**Spain & Portugal**

Wholesale Banking & Asset Management

Mexico

USA

South America

Conclusions

**Lending and Customer Funds**  
 Year-on-year growth  
 (Average balances)

**08/07**

**Lending**

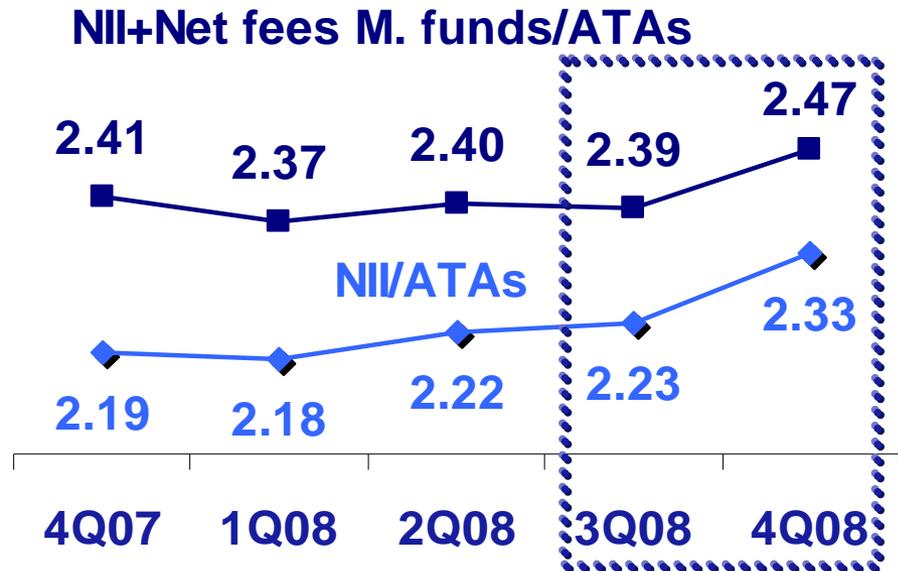
**+1.0%**

**Cust. Funds\***

**+8.1%**

\* In balance-sheet

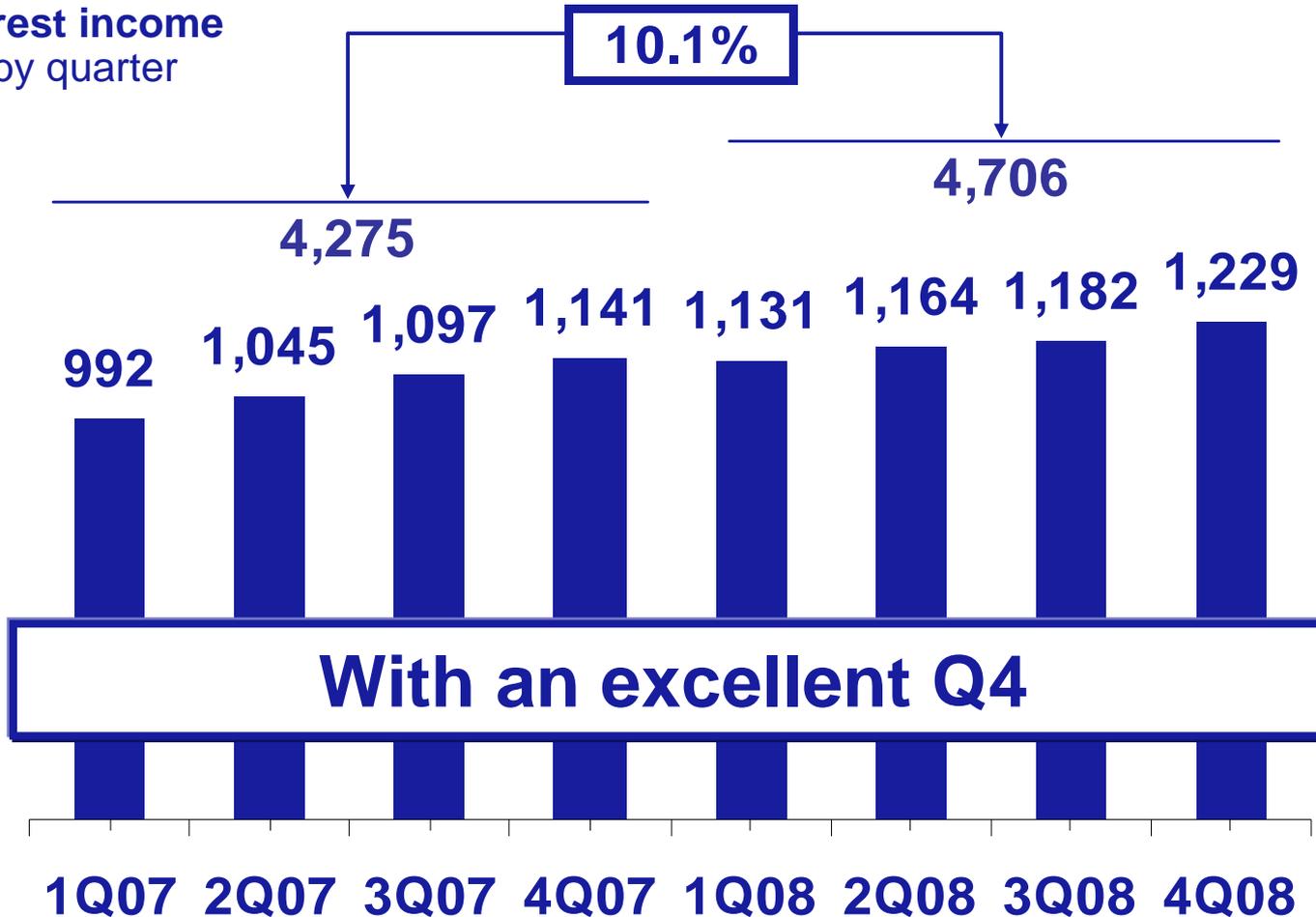
**Net interest income/ATAs and  
 (NII+Net fees mutual funds)/ATAs  
 (%)**



**. . . with the focus on pricing**

# Generating recurrent revenues

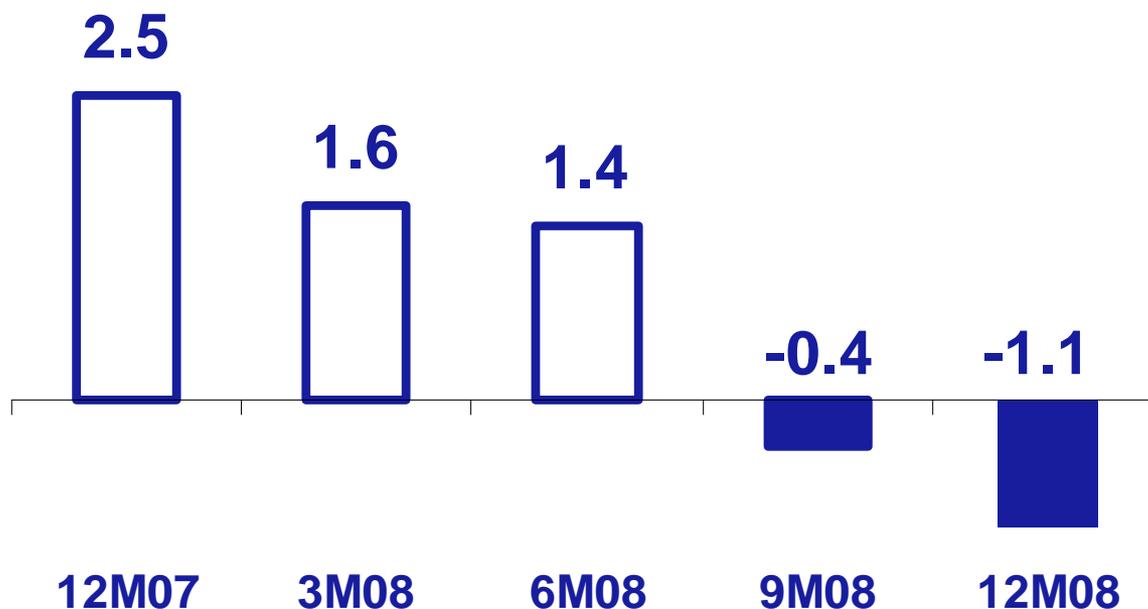
Net interest income  
Quarter by quarter  
(€m)



Ordinary revenues: €7,099m (+6.6%)

# Early implementation of the Transformation Plan leaves the area better prepared for the slowdown . . .

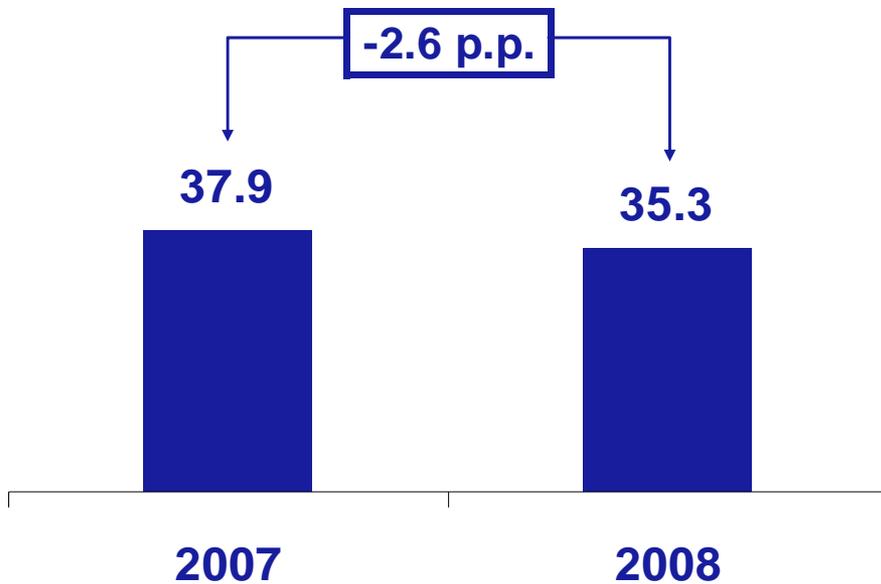
General and administrative expenses  
Year-on-year growth  
(%)



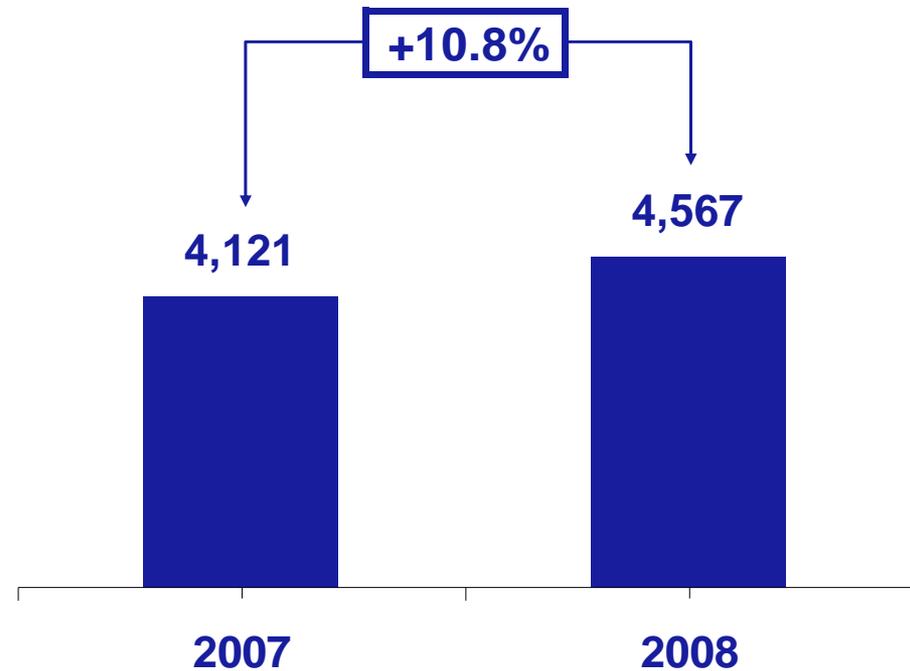
**Personnel expenses: -3.7%**

# ... leading to solid recurrent operating profit

**Efficiency incl. depreciation**  
(%)

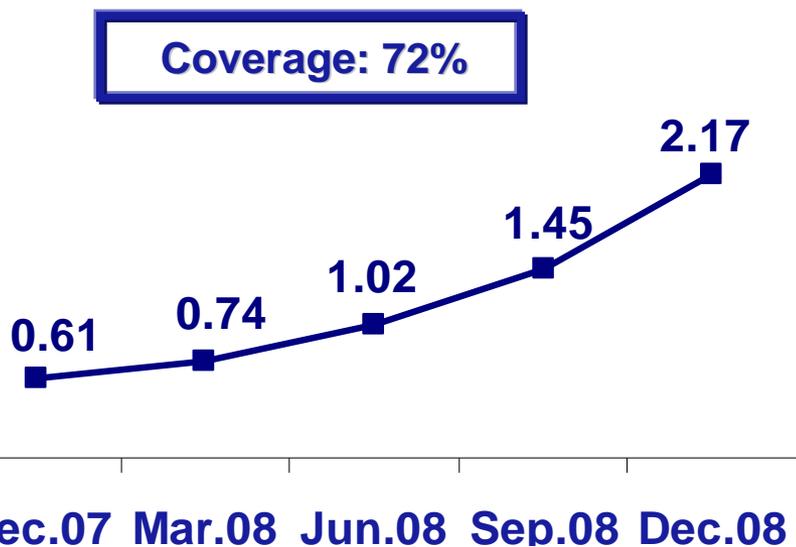


**Operating Profit**  
(€m)

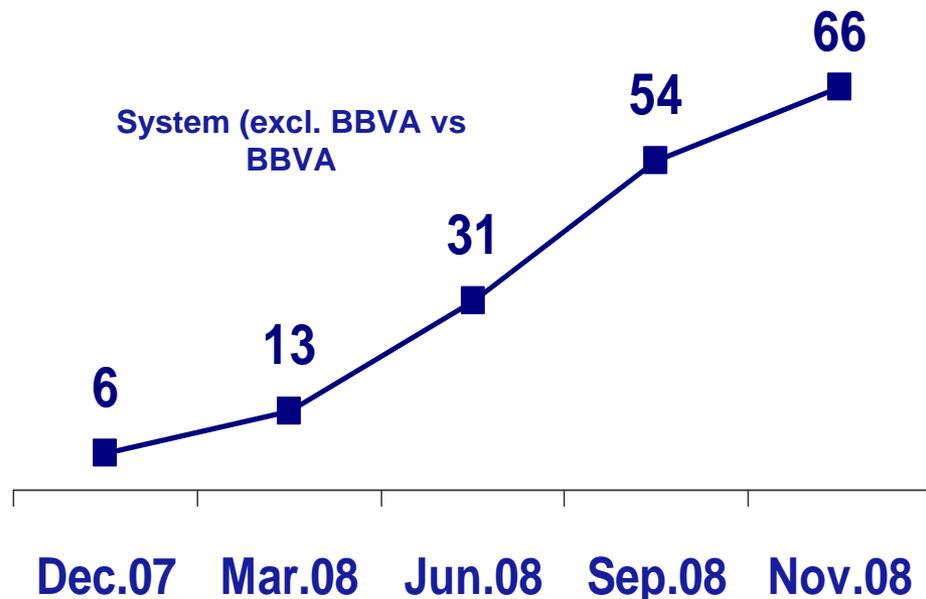


# Strict control of risk

**NPA ratio**  
Domestic businesses  
(%)



**NPA ratio advantage in ODS**  
(basis points)



Dec.07 Mar.08 Jun.08 Sep.08 Dec.08

Dec.07 Mar.08 Jun.08 Sep.08 Nov.08

## Spain & Portugal

**NPA: 2.62%**

**Coverage: 67%**

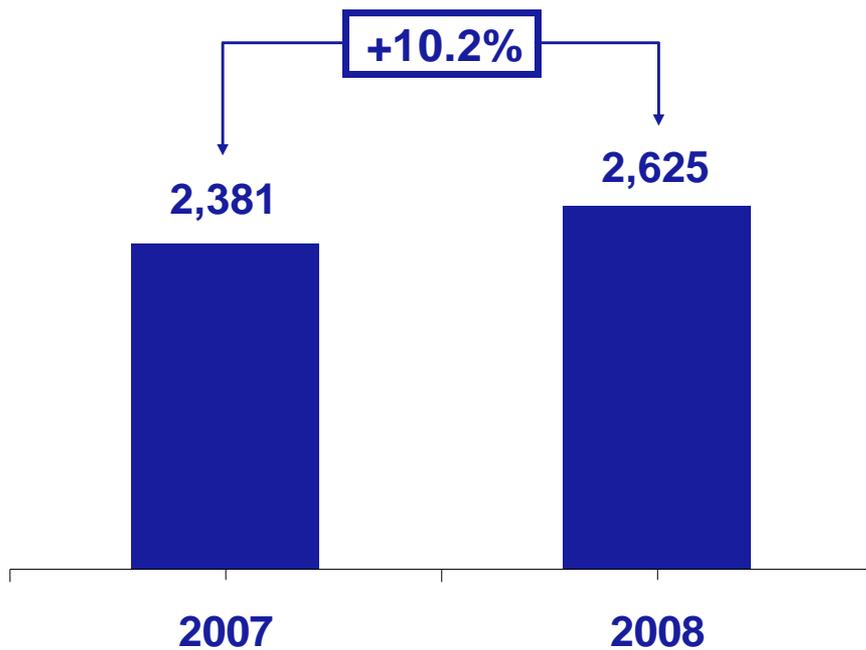
**Provisions: +31.8%**

**Purchase of properties  
for €629m**

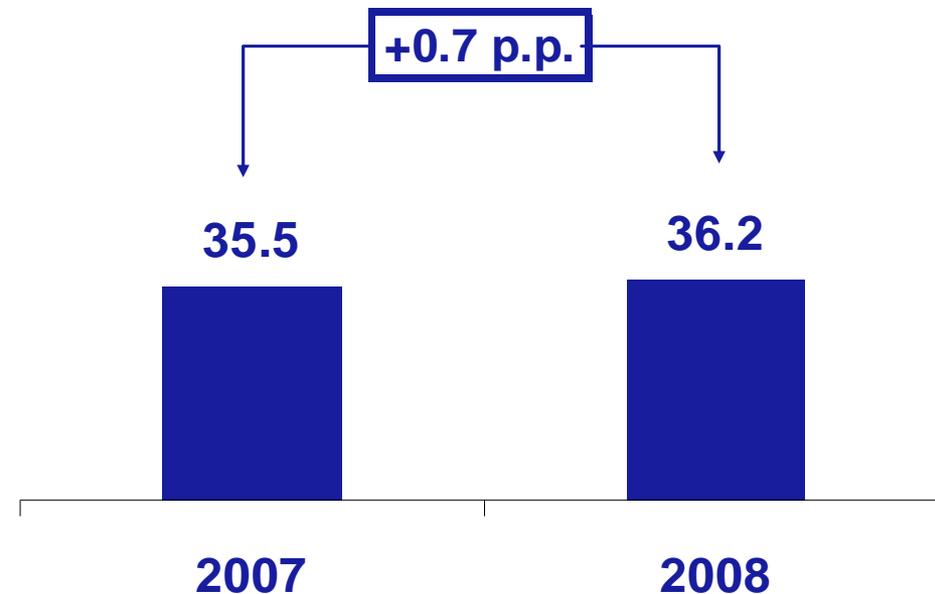
**Maximum cost of risk  
fenced in**

# In summary: earnings in the Spain & Portugal Area are holding up well

**Net attributable profit**  
(€m)



**ROE**  
(%)



# Spain & Portugal: 2008 results

(€m)

Spain & Portugal	Accum	Annual Growth	
	2008	Abs.	%
Net Interest Income	4,706	+ 431	10.1%
Core Revenues	6,870	+ 441	6.9%
Ordinary Revenues	7,099	+ 439	6.6%
Operating Profit	4,567	+ 446	10.8%
Pre-Tax Profit	3,751	+ 221	6.3%
Net Profit	2,625	+ 245	10.3%
Net Attributable Profit	2,625	+ 244	10.2%



# BBVA

Group results for 2008

## **Results by business area**

Spain & Portugal

**Wholesale Banking & Asset Management**

Mexico

USA

South America

Conclusions

(€m)

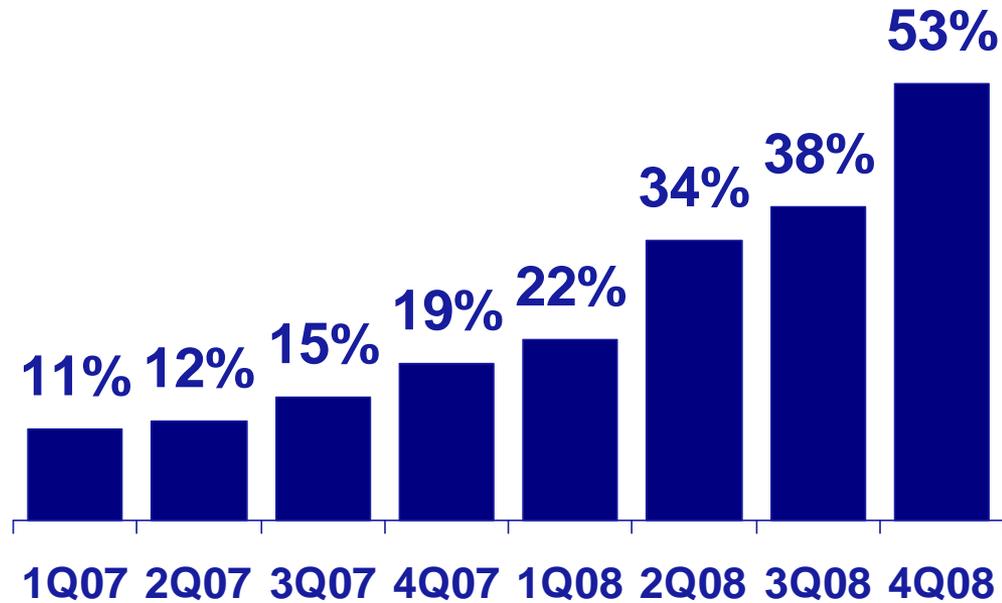
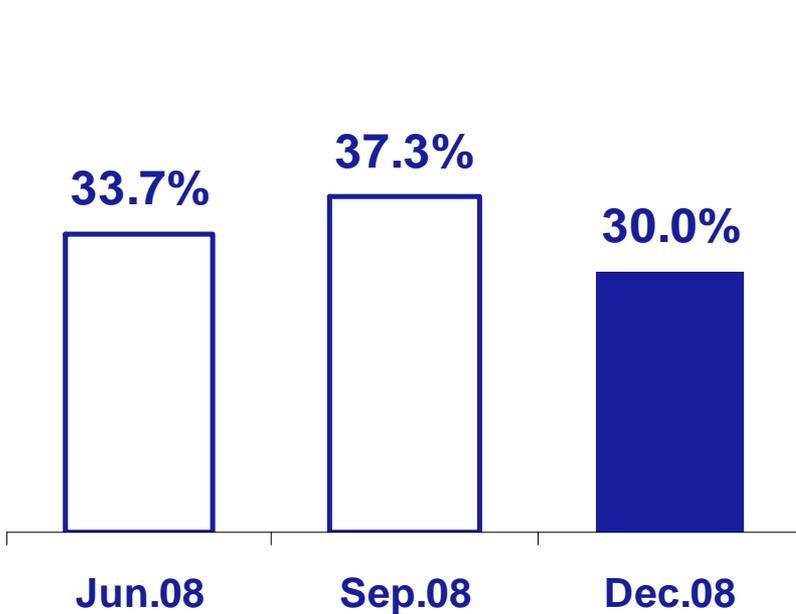
Wholesale Banking & Asset Management*	Accum	Annual Growth	
	2008	Abs.	%
Ordinary Revenues	1,714	+ 108	6.7%
Operating Profit	1,223	- 44	-3.5%
Pre-Tax Profit	933	- 220	-19.1%
Net Profit	760	- 147	-16.2%
Net Attributable Profit	754	- 143	-15.9%

**In a highly complex environment WB&AM obtained a profit of €754m, with units performing differently**

# Capitalising on opportunities in Corporate & Investment Banking

**Corp. & Investment Bkg\***  
Lending  
Year-on-year growth  
(Average balances)

**Corp. & Investment Bkg**  
RARoC on new business  
Quarter by quarter

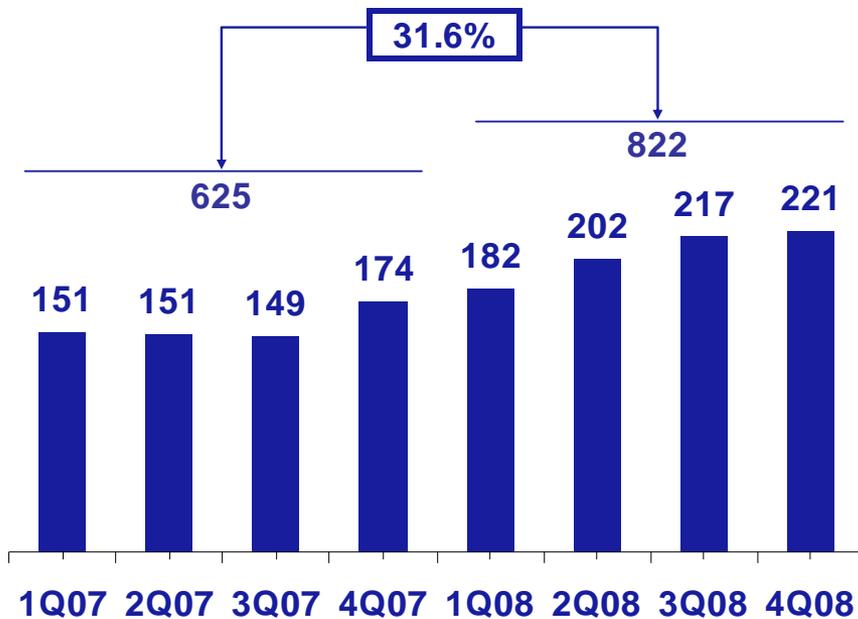


**The portfolio is diversified by sectors and regions**

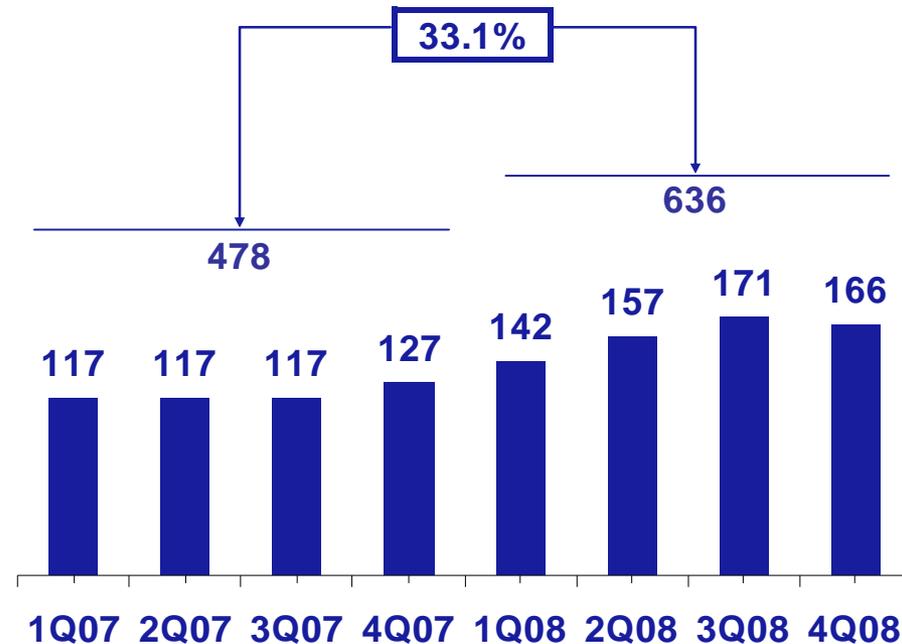
\* Europe + Asia + Investment Bkg

# Recurrent earnings

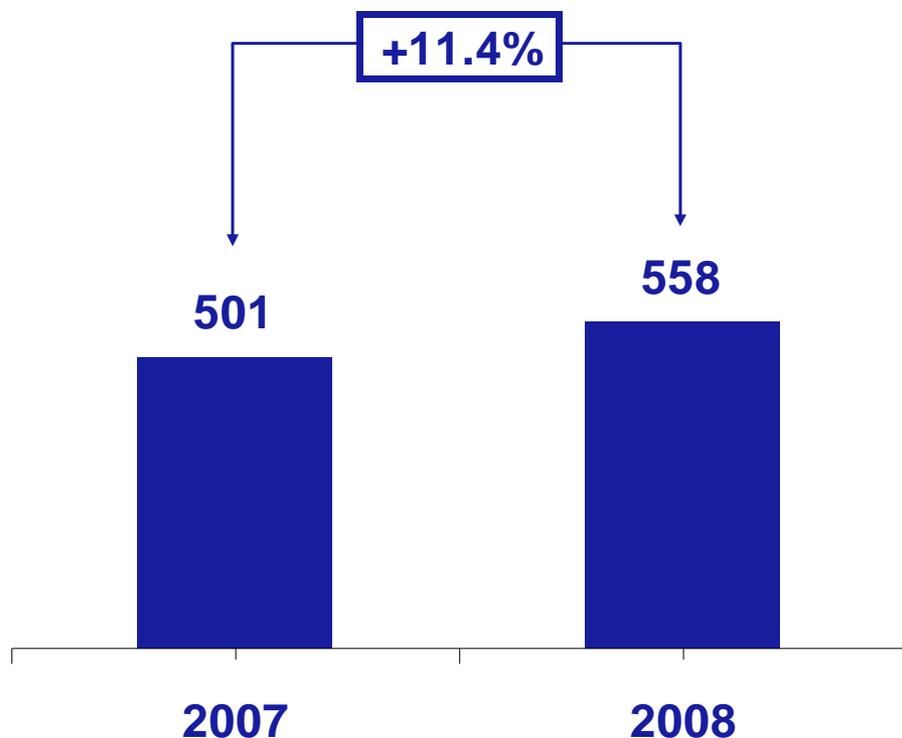
**Corp. & Investment Bkg**  
Ordinary revenues  
(€m)



**Corp. & Investment Bkg**  
Operating Profit  
(€m)



Global Markets  
Ordinary revenues  
(€m)

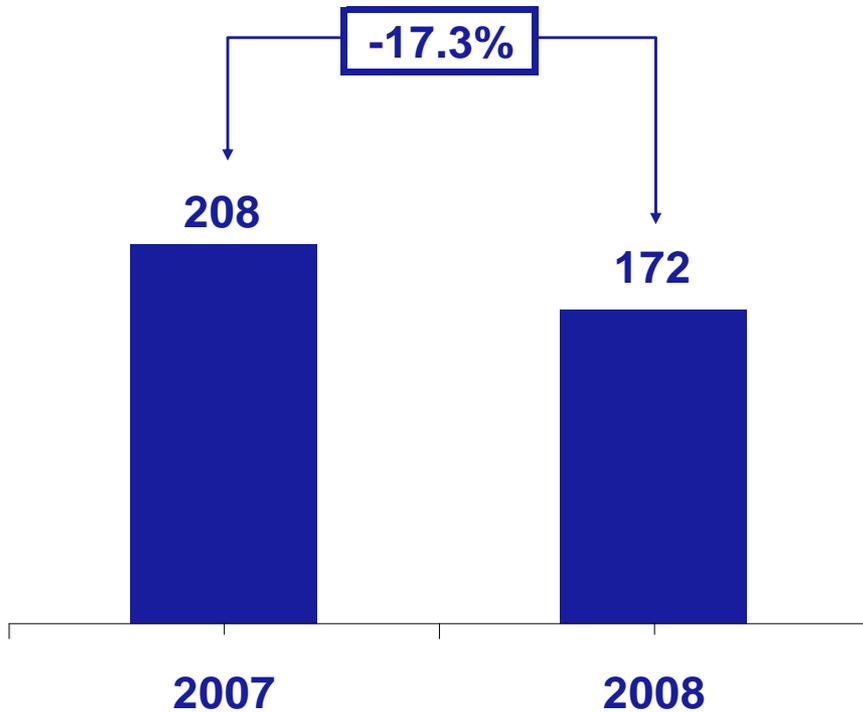


## Despite conditions

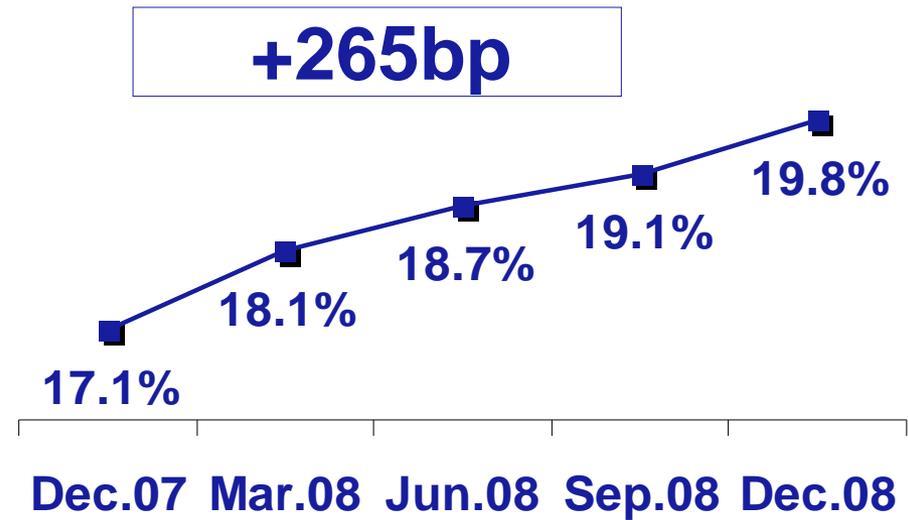
Revenue growth  
11.4%

Positive ordinary  
revenues in 4Q08  
(€9m)

**Asset management**  
Ordinary revenues  
(€m)



**Asset management**  
Market share of mutual funds  
(%)





Group results for 2008

## **Results by business area**

Spain & Portugal

Wholesale Banking & Asset Management

**Mexico**

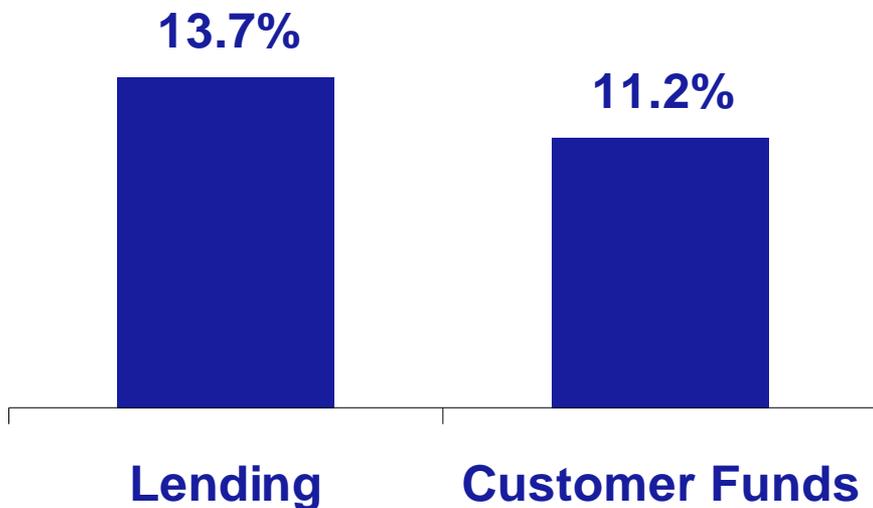
USA

South America

Conclusions

## Lending & Customer Funds

Year-on-year growth  
(Average balances)



**Focus on customer funds**

**SMEs: +35.4%**

**Mortgages: +21.6%**

**Consumer + cards: -0.7%**

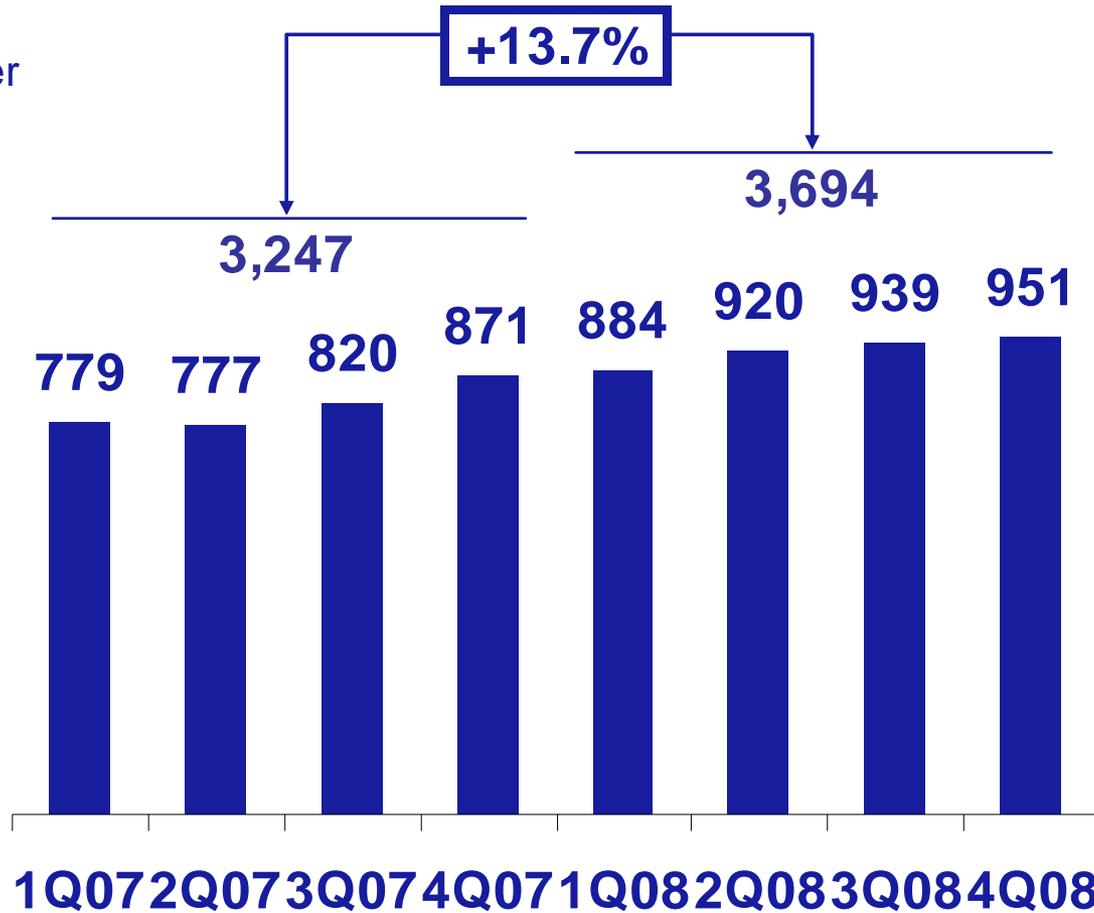
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**Current + Savings A/c: +16.0%**

**Time+MF+Repo+MDD: +7.5%**

# Revenues grow in line with business

Net interest income  
Mexico country  
Quarter by quarter  
(Constant €m)



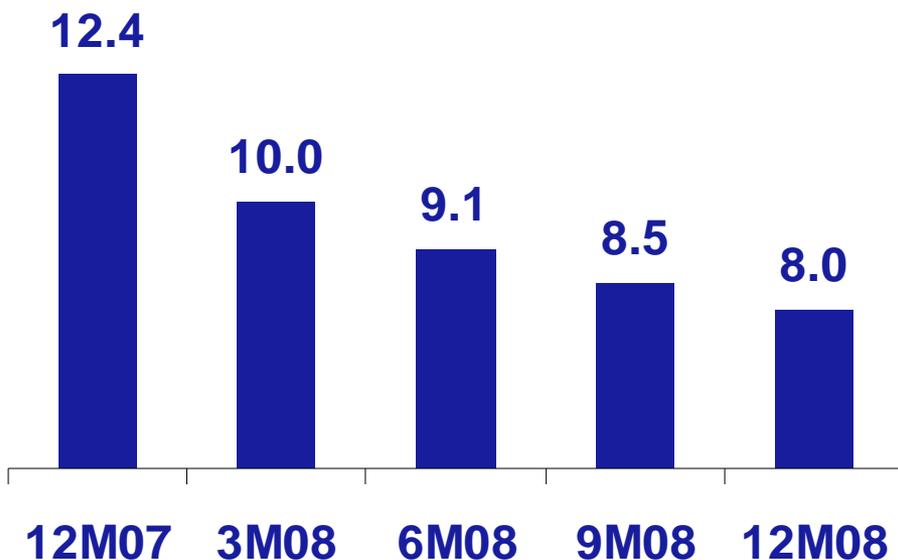
**Ordinary revenues: €5,554m (+12.4%)**

# Operating profit reflects excellent result of Mexico's transformation plan

## General and administrative expenses

Mexico country

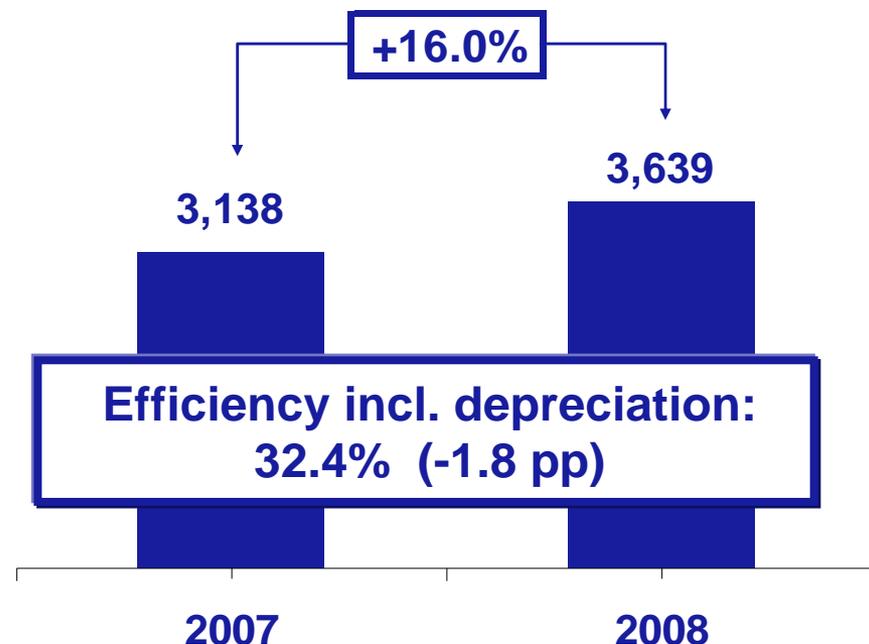
Year-on-year growth at constant €  
(%)



## Operating Profit

Mexico country

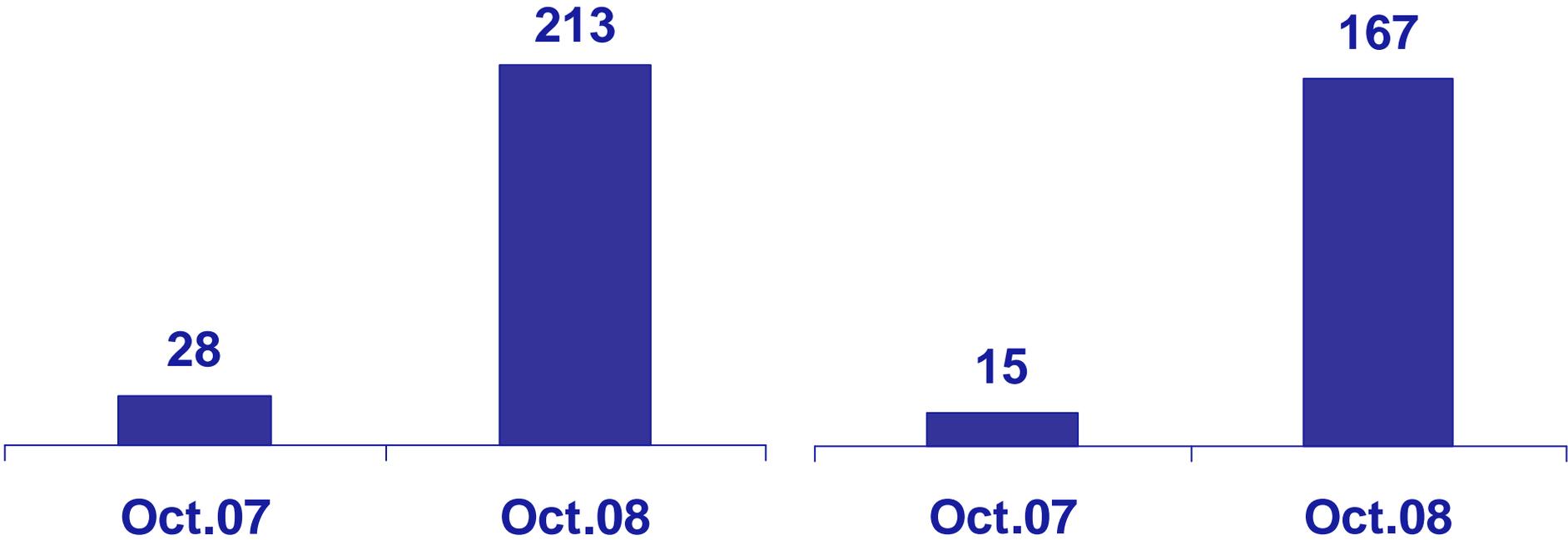
(Constant €m)



# Distinctive performance in asset quality

**Cost of risk advantage  
System vs Bancomer  
(bp)**

**NPA ratio advantage  
Consumer + cards  
System vs Bancomer  
(bp)**



**NPA: 3.21%**

**Coverage: 161%**

**Provisions: +45.1%**  
(constant €)

# Mexico: 2008 results

(Constant €m)

<b>Mexico</b>	<b>Accum</b>	<b>Annual Growth</b>	
	<b>2008</b>	<b>Abs.</b>	<b>%</b>
<b>Net Interest Income</b>	<b>3,694</b>	<b>+ 446</b>	<b>13.7%</b>
<b>Core Revenues</b>	<b>5,269</b>	<b>+ 530</b>	<b>11.2%</b>
<b>Ordinary Revenues</b>	<b>5,554</b>	<b>+ 615</b>	<b>12.4%</b>
<b>Operating Profit</b>	<b>3,639</b>	<b>+ 501</b>	<b>16.0%</b>
<b>Pre-Tax Profit</b>	<b>2,499</b>	<b>+ 125</b>	<b>5.3%</b>
<b>Net Profit</b>	<b>1,939</b>	<b>+ 209</b>	<b>12.1%</b>
<b>Net Attributable Profit</b>	<b>1,938</b>	<b>+ 209</b>	<b>12.1%</b>



**BBVA**

Group results for 2008

## **Results by business area**

Spain & Portugal

Wholesale Banking & Asset Management

Mexico

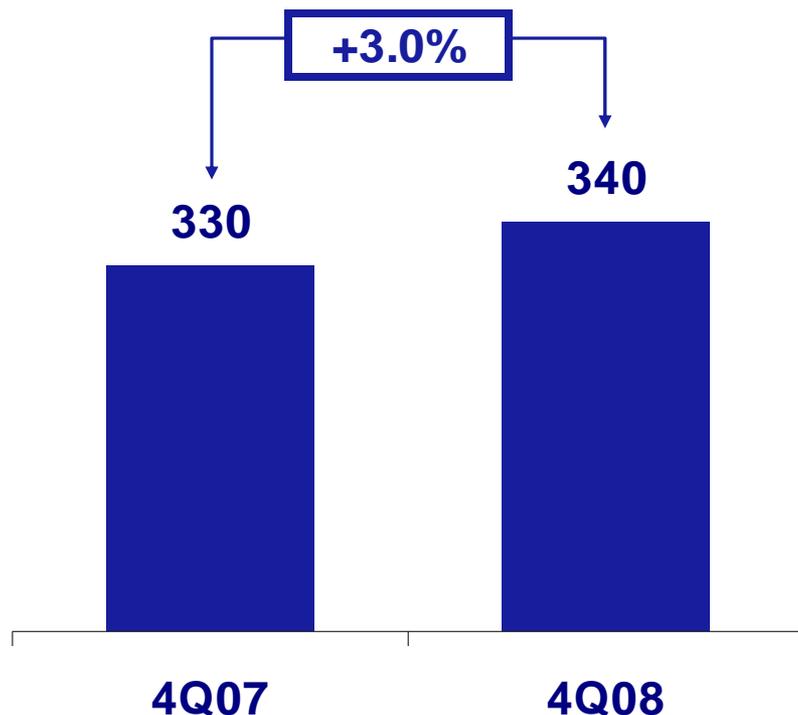
**USA**

South America

Conclusions

# Revenues continue to grow despite integration of franchises and complex environment

Net interest income  
(Constant €m)



**Synergies are  
higher than  
expected**

# Integration has produced cost synergies ...

**Integration of the 4 banks  
in record time ...**

**... with excellent results in  
synergies**

**1Q08**

**Approved merger of 4 banks**

**1Q08**

**Migration of SNB platform**

**3Q08**

**Migration of TSB platform**

**4Q08**

**Migration of LNB platform**

**Total synergies**

**\$161m delivered**

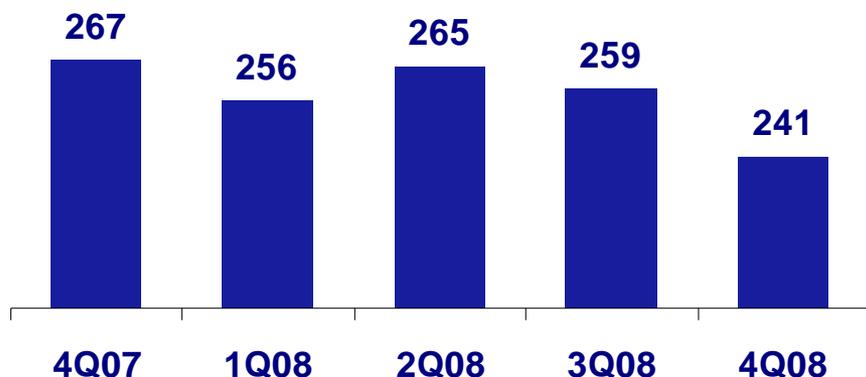
**VS**

**\$112m budgeted**

# Excellent cost control and great potential for future reductions

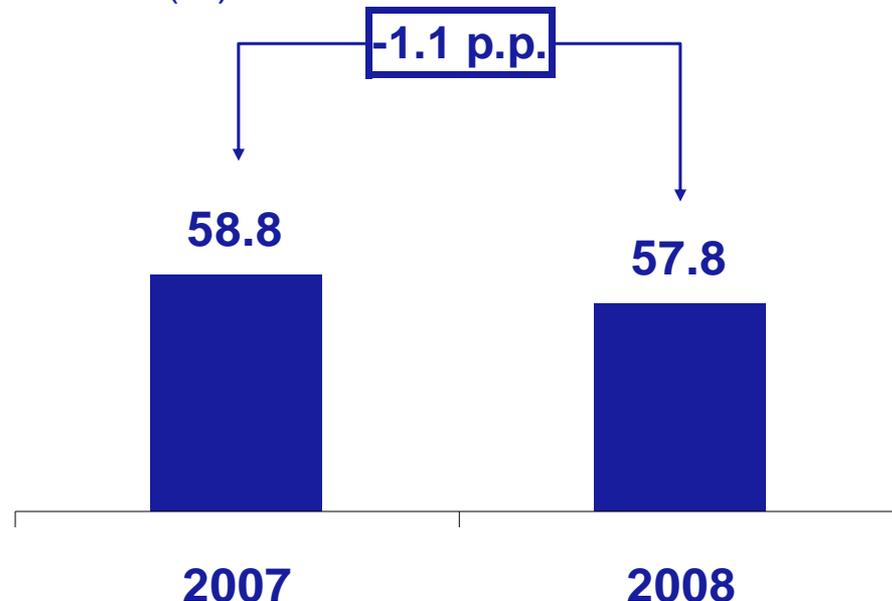
Total expenses excl. amortization of intangibles and merger & integration costs

Quarter by quarter  
(Constant €m)



Efficiency excl. amortization of intangibles:

(%)

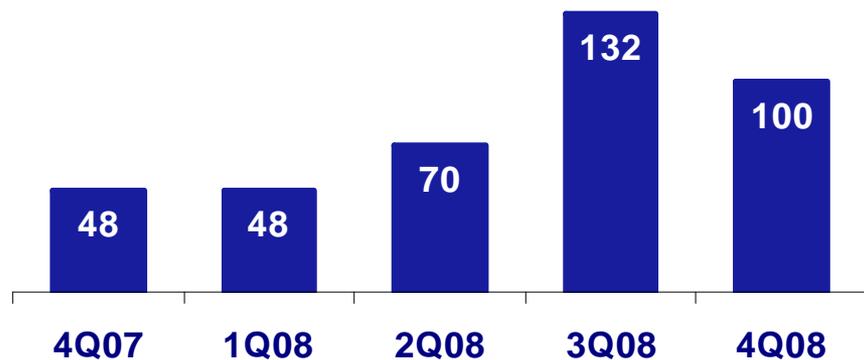


After the integration, BBVA USA is brought into the “BBVA model”

10% reduction of workforce in 1Q09

# Loan-loss provisions affected by economic conditions

**Loan-loss provisions**  
(Constant €m)



**NPA ratio**  
(%)



**Coverage: 57%**

# USA: 2008 results

(Constant €m excluding amortization of intangibles)

USA	Accum.
	2008
Net Interest Income	1,355
Core Revenues	1,901
Ordinary Revenues	2,024
Operating Profit	849
Net Attributable Profit	317

**Net attrib. profit: €211m**  
(incl. amortisation of intangibles)

**ROE: 17.6%** (excl. amort. intang.)  
**ROE: 11.7%** (incl. amort. intang.)



# BBVA

Group results for 2008

## **Results by business area**

Spain & Portugal

Wholesale Banking & Asset Management

Mexico

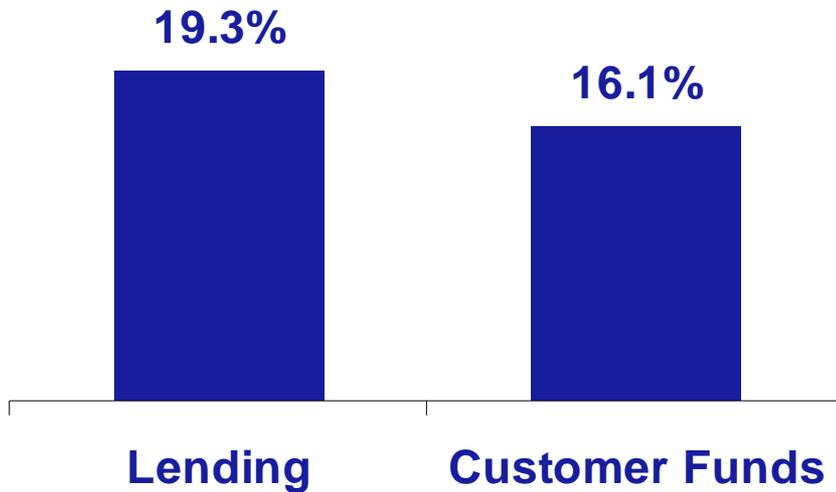
USA

**South America**

Conclusions

# Business still growing strongly . . .

**Lending and Customer Funds**  
Year-on-year growth  
(Average balances)



**Consumer + cards: +20.8%**

**Mortgages: +22.8%**

**Companies: +19.0%**

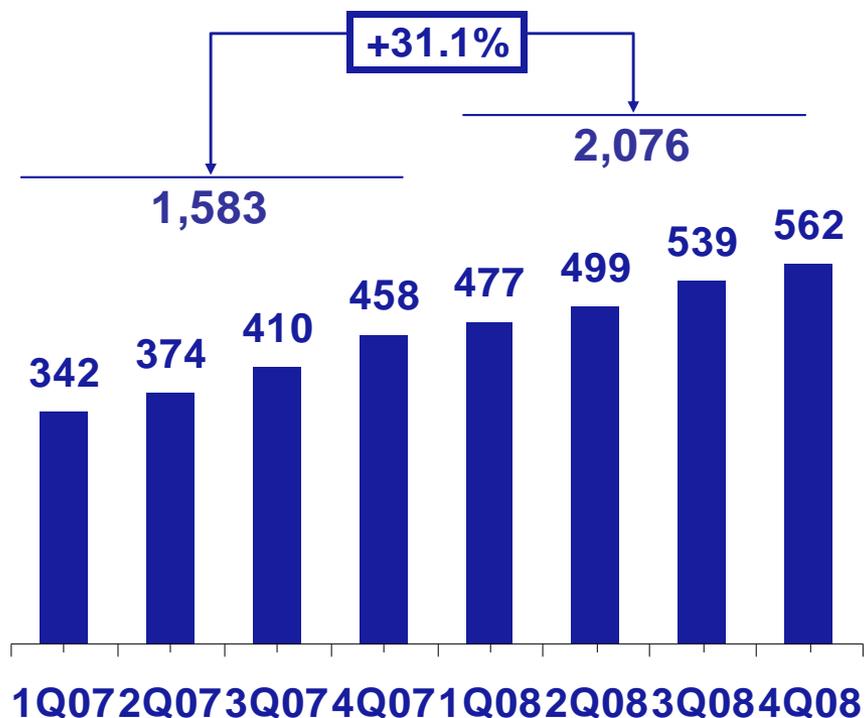


**Time: +20.0%**

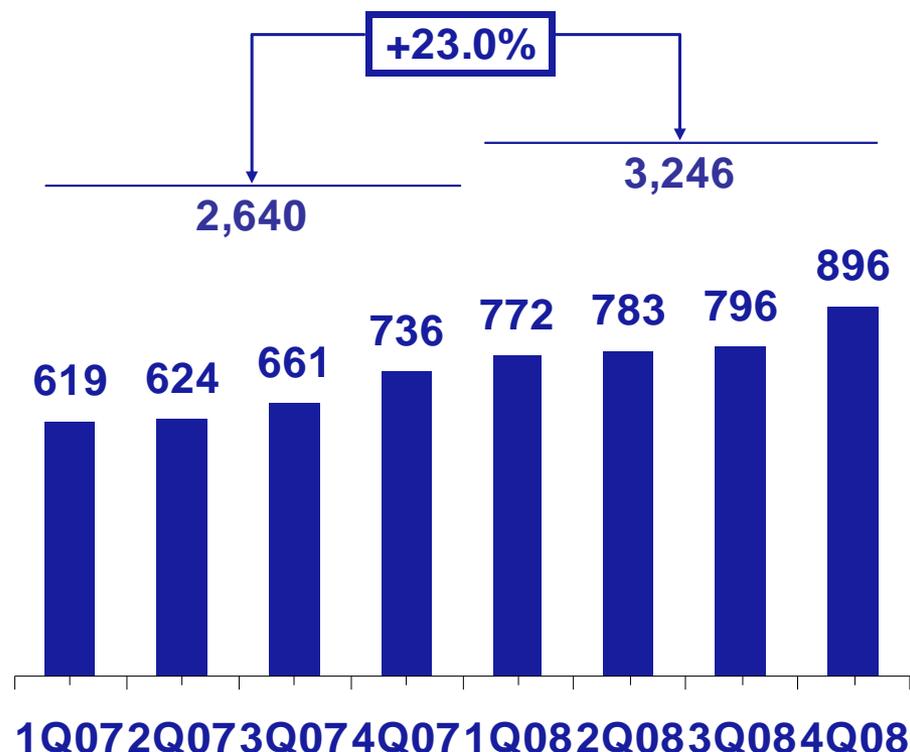
**Current+savings: +14.0%**

# ... reflected in the solid growth of revenues

**Net interest income**  
(Constant €m)

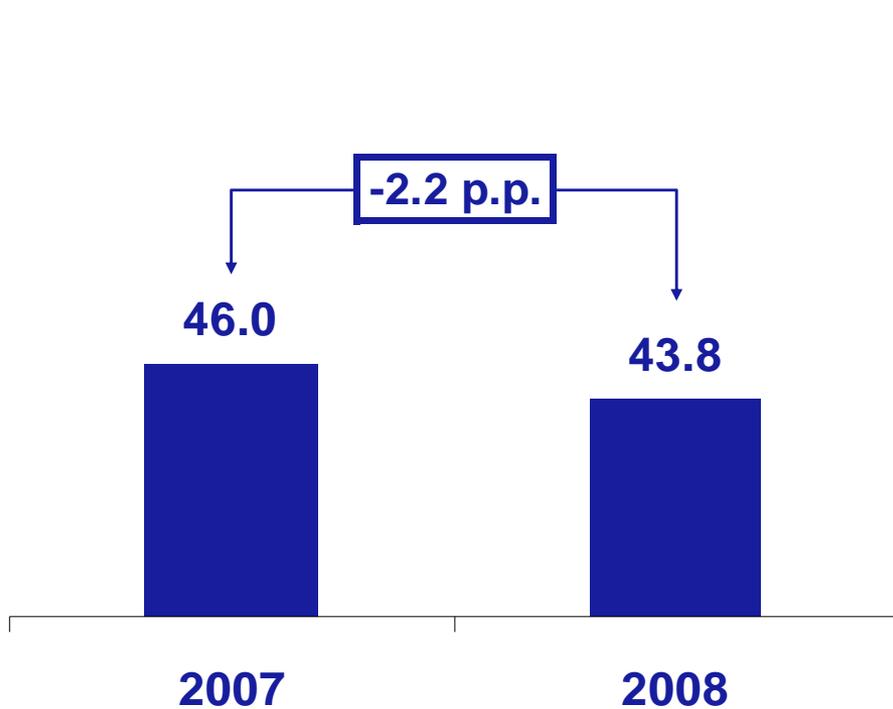


**Ordinary revenues**  
(Constant €m)

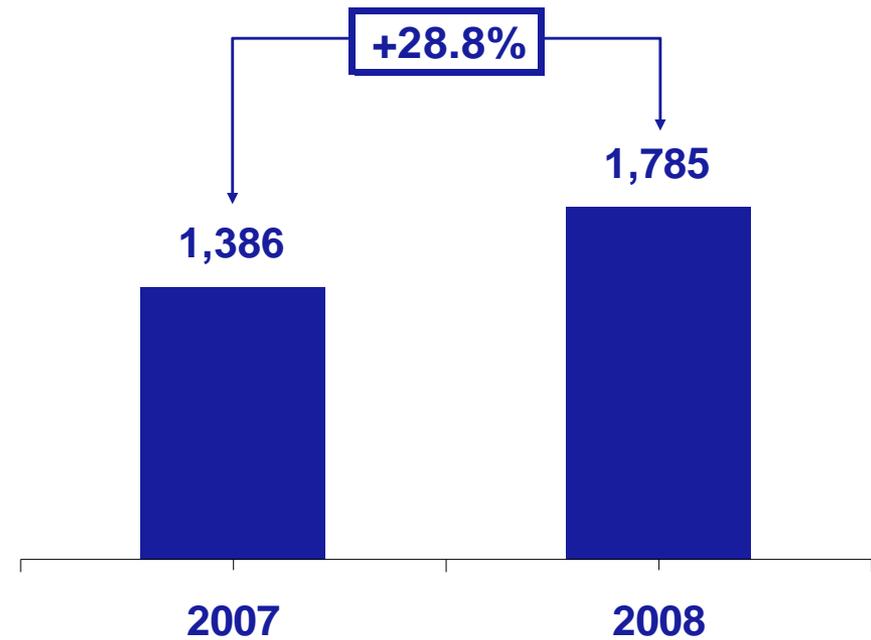


# New improvements in efficiency boost operating profit

**Efficiency incl. depreciation  
(%)**



**Operating Profit  
(Constant €m)**



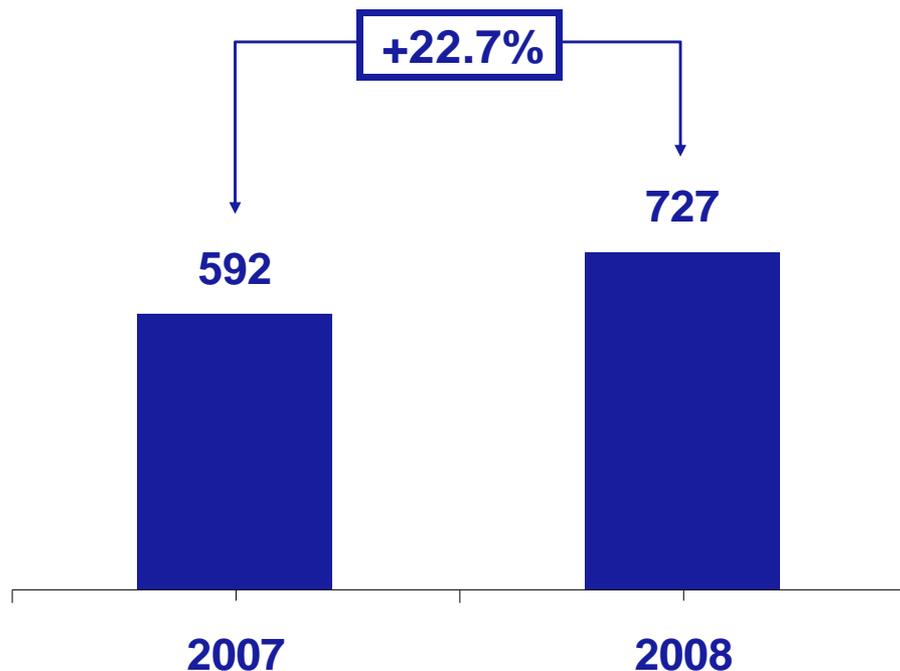
**NPA ratio  
(%)**



Dec.07 Mar.08 Jun.08 Sep.08 Dec.08

**Coverage: 148%**

**Net attributable profit  
(Constant €m)**



**ROE: 36.9%**

# South America: 2008 results

(Constant €m)

South America	Accum	Annual Growth	
	2008	Abs.	%
Net Interest Income	2,076	+ 493	31.1%
Core Revenues	3,031	+ 582	23.8%
Ordinary Revenues	3,246	+ 607	23.0%
Operating Profit	1,785	+ 399	28.8%
Pre-Tax Profit	1,396	+ 346	33.0%
Net Profit	1,078	+ 218	25.3%
Net Attributable Profit	727	+ 134	22.7%



# BBVA

Group results for 2008

Results by business area

Spain & Portugal

Wholesale Banking & Asset Management

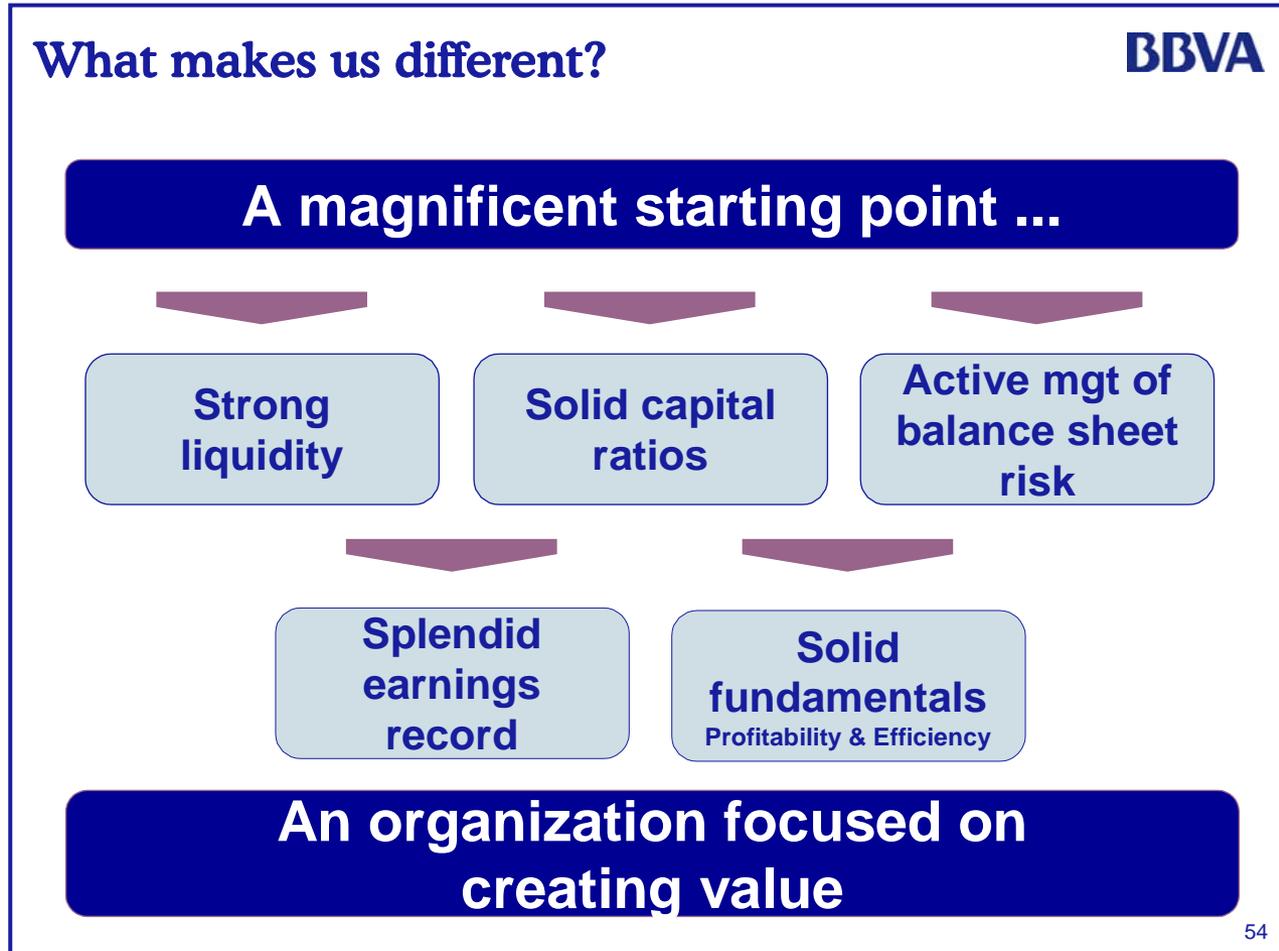
Mexico

USA

South America

**Conclusions**

# A year ago we said our strategy of anticipation would be an advantage in 2008



# And we have delivered

## **Recurrent earnings**

Leveraged on our retail and corporate franchises with excellent management of prices

## **Cost control**

Transformation Plan: strict cost control allowing for efficiency improvements

## **Risk management**

Credit risk: distinctive performance in our most important markets

**Recurrent earnings  
with good delivery of all business areas**

**Strong balance-sheet and core capital generation**

# 2009, BBVA's winning model also making the difference in difficult times

## Maximum prudence stand

**Strengthening capital**

**Protecting results**

**High quality capital**

**Resilient revenues from customer franchise**

**Great capacity to generate organic capital (80 bp)**

**Further delivery from the Transformation Plan.  
0% growth in costs**

**Additional alternatives to generate capital**

**Prudent management of risk backed by strong generic provisions**

**BBVA, one of the most solid institutions in the world**



# 2008 Results



Madrid, 28th January 2009